

The
City of Anderson Police Department
Fiscal Year 2003 Annual Report

Submitted By
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Wednesday, December 3, 2003

The City of Anderson Police Department

Mission Statement

The mission of the Anderson City Police Department is to serve the public, protect the innocent, and enforce city, state, and federal statutes within the city limits of Anderson, South Carolina. This is accomplished through a comprehensive Total Quality Management process which emphasizes a team approach geared toward the protection of life, liberty, and property, the preservation of peace, and the prevention of crime. Each operational area - Uniformed Patrol, Community Patrol, Traffic, Detectives, and Vice/Narcotics - will work together in a responsible and professional manner in order to promote an environment in which all citizens will be able to live peacefully, work diligently, enjoy recreational activities, and be safe from threat of harm.



Fiscal Year 2003 Call for Service Summary

1. During Fiscal Year 2003 (July 1, 2002 – June 30, 2003) the City of Anderson Police Department answered a total of 34,189 calls-for-service, up 4.29% from 32,782 in Fiscal-Year 2002.
2. For FY03, the average number of calls per month was 2,849.08, up from 2731.8 in FY02.
3. The average number of calls per day was 93.67, up from 89.8 in FY02.
4. Officers were dispatched 2117 times to investigate “suspicious persons”, up from 2,051 in FY02.
5. Officers addressed 891 civil disturbances in progress, up from 836 in FY02 and 719 in FY01.
6. The department was dispatched to 1,629 traffic accidents (including 214 hit & runs), up 31 (1.9%) from 1,599 in FY02.
7. There were 214 Hit & Runs dispatched. That is an increase of 51 (31.2%) from 163 in FY02.
8. Patrol officers initiated 7,089 traffic stops in addition to stops initiated during traffic safety points, accidents, or crimes in progress. This is an increase of 890 (14.4%) from FY02’s 6,199 documented stops and reflects officers’ ability to concentrate on public safety issues while simultaneously decreasing violent crime.



I. City of Anderson Police Department Overview

The City of Anderson Police Department's jurisdiction serves approximately 26,120 city residents¹ within an area that is approximately 15 square miles and contains 203 miles of linear roadway on 520 streets and roads. As of June 30, 2003 the department consisted of 89 budgeted Sworn Officers, including seven grant-funded positions² and 42 support personnel.³ The police department's net contribution to the city in cash for FY03 was \$2,128,438. In addition to the \$2,128,438 "hard cash" contribution, the department contributed \$1,175,641 of In-Kind cash, equipment, and services to the city during FY03⁴. Of the \$1,175,641 In-Kind contribution, \$351,070 was cash, \$602,259 was police services⁵, \$52,620 was equipment, and the remainder was Inmate Work Service. For fiscal year 2003, the total value of the net revenue combined with the in-kind contributions was \$3,304,079.

During FY03⁶ (July 1, 2002 – June 30, 2003) the police department answered 34,284 calls for service, documented 3,985 criminal incident reports, responded to 1,630 wreck calls (1,416 accidents and 214 hit & runs), made 2,837⁷ criminal charges, wrote 1,139 parking tickets, and issued 6,442 traffic citations.

Compared to FY02, in FY03 calls for service increased 4.29% (from 32,782), criminal incident reports decreased 3.44% (from 4,127), total wrecks increased by 1.9% (31) from 1,599 to 1,630 in FY03. Crash calls decreased by 21 (down to 1,415 from 1,436) but hit & runs increased 31.2% from 163 in FY02 to 214 in FY03. Criminal charges filed by the department increased by 22.5% from 2,316 in FY02, and the number of traffic citations issued increased 42.9% from 4509 in FY02.

Included within the total number of calls-for-service, specialized teams - including the bomb squad - were activated a number of times to address potentially dangerous conditions. During FY03, the bomb squad was activated 17 times, a decrease from FY02. The team addressed various threatening situations involving explosive devices and potentially explosive devices.

The total expense for operating the police department for fiscal year 2003 was \$5,964,446.63. This was approximately 62.56 cents per day per person in the City of Anderson, an increase of 9/10 of one percent from 62 cents in FY02. Subtracting the hard cash contribution (\$2,128,438) from the total expense yields a net cost to taxpayers

¹ Crime in the United States. United States Department of Justice (FBI). October 27, 2003. Page 157.

² Two Criminal Domestic Violence Investigators, one Child/Elder Abuse Investigator, two Alcohol Countermeasures Officers, one Truancy Officer, and one School Resource Officer (Alternative school).

³ Includes two non-budgeted Chaplain positions.

⁴ Please see Appendix.

⁵ Extra-duty police officer employment, Reserve Police Force, and State Constable Program.

⁶ All data in this report will be for the 12-month period from July 1, 2001 through June 30, 2002 unless other indicated.

⁷ Includes all criminal charges filed by the City of Anderson Police Department in both City Court and General Sessions Court.

of \$3,836,008.63 or 40.23 cents per city resident per day, down 4.2% (1.77 cents) from 42 cents in FY02. For each \$1 of net cost, the police department provided an additional 30.64 cents of In-Kind cash, equipment, and services up 16.5% (4.34cents) from 26.3 cents in FY03.⁸

General Revenue and Personnel

Net Income received in FY 2003 was \$2,128,438. Fiscal Year 2003 was a record year for the police department with respect to (1) department generated revenue in the form of grants received for specific allocated purposes and (2) revenue generated by the department itself. This is the second year on record that the total revenue contributed to the city's treasury exceeded \$2,000,000.⁹ At \$2,128,438, the department improved 11.5% (\$220,019) over FY02 (\$1,908,419).

In FY 2003, net revenue was collected from various sources. The in-house areas collected \$1,728,095, up 6.9% from \$1,616,883 in FY02. Law enforcement grants produced \$400,343, up 37.3% from \$291,536 in FY02 in grant funds. The following table depicts the various areas wherein the department contributed revenue to the city during FY03:

Department Generated Revenue for Fiscal Year 2003

U.S. Marshal's Program	\$ 1,063,436
U.S. Marshal's Program Telephone Fees	\$ 13,639
Criminal Fines (net)	\$ 213,662
Traffic Citations (net)	\$ 327,501
General Sessions Bond Fines (net)	\$ 500
Parking Citations	\$ 8,424
Towing Fees	\$ 47,829
Animal Control	\$ 300
Court Cost	\$ 10,380
Records Checks	\$ 5,955
Photos	\$ 1,342
Funeral Escorts	\$ 11,950
Taxi	\$ 375
Forfeited Narcotics Proceeds	\$ 22,802
Total Department Generated Revenue for Fiscal Year	\$ 1,728,095

The police department is especially proud of its United States Marshal's assistance program. For approximately ten years the police department has provided housing for federal inmates who are awaiting final disposition of their case(s). The United States

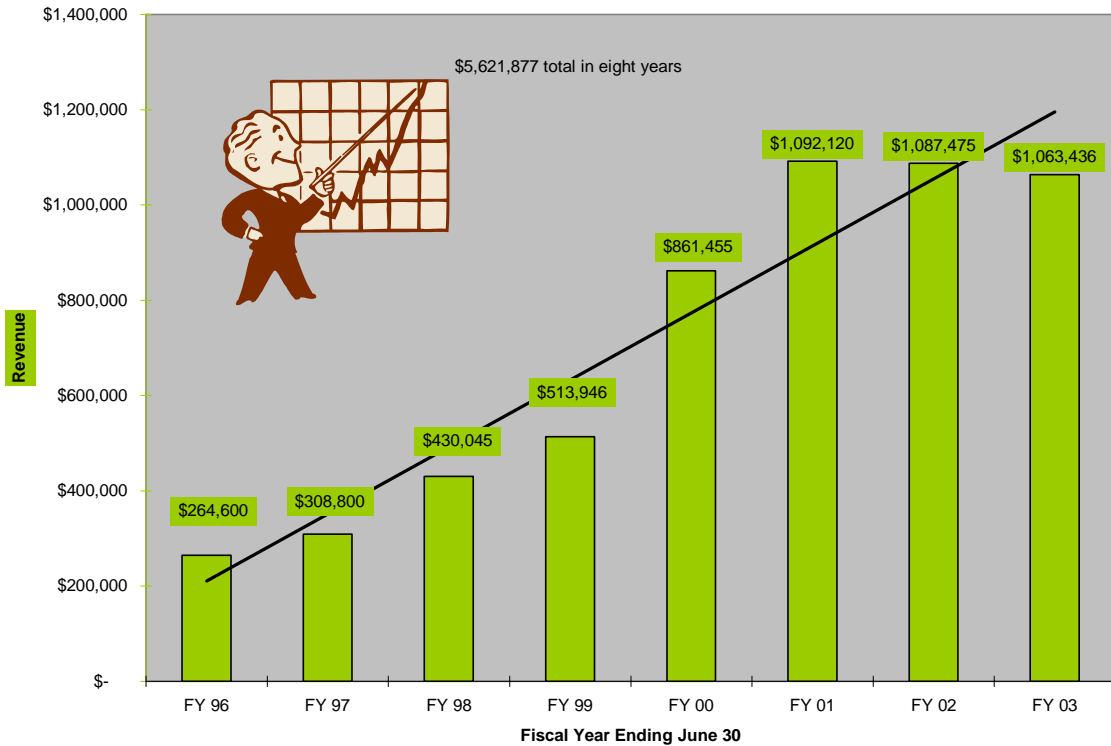
⁸ \$1,175,641/\$3,836,008

⁹ With \$2,064,181, Fiscal Year 2001 was the first year that Police Department Net Revenue exceeded \$2M.

Marshal’s Service compensates the police department for housing persons whose cases are pending in Federal Court. The Bureau of Prisons compensates the department for housing persons who have received a final disposition and are awaiting a transfer to their designated facility.

The following chart depicts the amount of Federal Funding received per year for the Federal Inmate Housing program.

GROWTH IN FEDERAL DETENTION REVENUE
 (Includes U. S. Federal Marshals and Bureau of Prisons)



Grant Generated Revenue for Fiscal Year

In addition to the Federal Inmate Program, the City of Anderson Police Department aggressively pursues outside funding in an effort to enhance the quality and type of service provided to the community. All programs for which the department seeks funding are pre-approved by management and the proposals must demonstrate a program and when implemented, must show documented and proven results. The outcome(s) of grant programs must be quantifiable and contribute to a measurable departmental improvement as compared to the previous years without the program in effect.

The grant programs in effect for all or part of Y03 addressed several “quality of life” issues. For instance, a total of seven personnel were grant-funded for all or part of FY03. This included two Criminal Domestic Violence Investigators, one Child/Elder Abuse Investigator, one School Resource Officer (SRO) for the Alternative School, one Full-time Truancy Officer, and two Alcohol Countermeasures Officers (a.k.a. “DUI Team”).

These personnel vigorously addressed crimes and violations within their specialized areas and showed an extensive improvement in overall departmental performance as compared to years prior to the program being in effect. In addition, pursuant to grant funding, a substantial amount of equipment was purchased that would have been unavailable without the grant funding. The equipment that was purchased subsequent to grant funding in FY03 was utilized in a method that was and continues to be projected to improve the delivery (both quality and amount) of service to the citizens of the City of Anderson as well as visitors to the city.

The following is a synopsis of grant funding that was in effect during Fiscal year 2003. For a detailed breakdown, please see appendix.

Local Law Enforcement Block Grant	\$ 74,072
Traffic DUI Team (2 Officers)	\$ 9,264
HUD (Previous Contract Continued)	\$ 31,107
School Resource Officer Alternative School	\$ 34,174
Criminal Domestic Violence (2 Investigators)	\$ 111,825
Child/Elder Abuse Investigator (1 Investigator)	\$ 67,061
School Truancy Officer Full Time	\$ 29,984
Body Armor Purchase Program	\$ 22,390
Truancy O/T	\$ 20,466
Total Grant Generated Revenue	\$ 400,343

In-Kind Contribution Exceeds \$1,000,000 for Second Consecutive Year

In addition to the direct revenue contribution to the city, additional contributions of an “in-kind” nature totaling \$1,175,641 were realized in FY03¹⁰. This was a 14.8% (\$151,568) increase over FY02. Fiscal Year 2002 was the first year on record to surpass the \$1,000,000 mark for In-Kind contributions and represented a 10.7% increase over the FY01 figure of \$925,416. In-Kind contributions are in the form of revenue, maintenance services, off-duty police officer services, reserve police officer services, fine assessments, and equipment that was seized as a result of being related to illegal drug proceeds. Although the aggregate value of the in-kind contribution is at an all time high, the department believes that it is reasonable to expect the yearly increases to continue, albeit at a slower pace. This can be achieved by (1) encouraging existing officers to increase the amount of time worked on secondary (extra-duty) employment¹¹ and (2) increasing the amount of hours worked by the reserve and constable force.

For fiscal year 2003 the total value of In-Kind Contributions compared to previous years is itemized as follows:

¹⁰ For a detailed explanation of the calculations for In-Kind Contributions, please see appendix.

¹¹ Currently there are approximately 45 officers working an estimated 12 hours per week on extra-duty police jobs. This number is an average for the year and fluctuates seasonally.

In-Kind Contributions for Fiscal Year	FY 2001	FY 2002	FY 2003
In-Kind Cash / Equipment Contributions	\$ 363,576	\$ 341,164	\$ 403,690
City tow service savings	\$ -	\$ 10,000	\$ -
Off-Duty Police Officer Employment	\$ 306,683	\$ 427,073	\$ 469,175
Reserve Officer / State Constable Program	\$ 94,257	\$ 76,144	\$ 133,084
Jail Work Program	\$ 67,588	\$ 77,172.00	\$ 77,172
State Prisoners Assigned To City Jail	\$ 93,312	\$ 92,520.00	\$ 92,520
TOTAL IN-KIND CONTRIBUTIONS	\$ 925,416	\$ 1,024,073	\$ 1,175,641

In-Kind Cash/Equipment Contributions. The In-Kind cash/equipment contribution includes \$14,986 collected for the Buck-A-Cup Foundation, \$5,390 received from vending services, \$3,620 of electronic equipment and \$49,000 worth of vehicles confiscated by the Narcotics Division,¹² and Criminal and Traffic fine assessments¹³ totaling \$330,694.

Extra-Duty Employment. According to the City of Anderson Police Department's General Order Manual, "extra-duty employment" is defined as *any secondary employment that is conditioned on the actual or potential use of law enforcement powers by the off-duty employee.*¹⁴ During FY03, approximately 45 City of Anderson police officers worked 30,326 total hours on extra-duty employment. This is the equivalent of employing an additional 13.9 full-time officers¹⁵ and was up an estimated 7.9% increase over the FY02 figure of 28,080.¹⁶ The overall value of the extra-duty police services for FY 2003 was \$469,175 and included the base salary and benefits of employing 13.9 full-time officers at a cost of \$415,073.

Reserve Officer / State Constable Program. During FY03, the City of Anderson Police Department's Reserve Force provided 5,331 hours of police services. This is equivalent to 2.44 full time officers. State constable(s) contributed an additional 3,680 hours service to the city, the equivalent of 1.68 full time officers. The contribution of this entire program to the city was the "rough" equivalent of 4.12 additional officers or approximately 1 additional officer per shift. The total dollar value of this program to the city was \$133,138 before expensing \$54 for auxiliary uniforms, thereby yielding a net contribution of \$133,084. For more information on this program please refer to the section titled *Reserve Officer / State Constable Program*.

Jail Work Program. The City of Anderson Detention Center provides necessary general labor services to the city at no charge. Services are performed by inmates who are sentenced for a variety of misdemeanor convictions in City Court. In FY03 as in FY02, approximately six inmates worked eight hours per day for 200 days providing services that were conservatively valued at \$5.50 per hour. Some of the services provided by the

¹² Computer and electronics valued at \$3,620. Five cars and one motorcycle valued at \$49,000.

¹³ This figure "passes through" the city to the state and as such is not included in the "Department Generated Revenue for Fiscal Year" because it has no net value to the city.

¹⁴ General Order 1401.

¹⁵ 30,326 hours divided by 2,184 hours per year per full-time officer.

¹⁶ FY02 figure excludes Bomb Squad services provided for Clemson Football games.

work group include general cleaning of city buildings, washing city vehicles, kitchen work, and light landscaping duties on city-owned properties and right-of-ways around town. The value of these services (base pay + benefits) in FY03 was valued at \$77,172.¹⁷

State Prisoners Assigned to City. In addition to the city’s jail work program, three inmates from the South Carolina Department of Corrections are assigned to the City of Anderson Police Department for the purpose of providing general labor services to the police department. The three inmates assigned to the APD worked an average of 56 hours per week during FY03.

Law Enforcement Personnel

The City of Anderson Police Department consists of four divisions:

- Patrol Services and Traffic Services
- Investigative Services Division; Detectives and Vice-Narcotics
- Detention
- Records, Community Patrol, and Animal Control

Sworn Personnel. At the end of FY03, the City of Anderson Police Department had 89 budgeted sworn positions assigned as follows:

	Chief	Captain	Lieutenant	Sergeant	Officers
A Shift			1	1	9
B Shift			1	1	8
C Shift			1	1	9
D Shift			1	1	8
Detectives		1	1	9	
Traffic			1	2	9
Narcotics			1	1	5
Comm. Patrol			1	1	8
Evidence				2	
Administration		1			
Support Services		1			
Supply Sergeant				1	
Patrol Services		1			
Chief	1				
Sub Total	1	4	8	20	56
Grand Total	89				

Civilian Personnel. The 42 non-sworn members¹⁸ who make up the support staff for the 89 certified officers are employed in specialized functions that are essential to the

¹⁷ For a complete explanation of the value of these services please see appendix.

¹⁸ The 42 listed positions include the two Chaplains which are non-budgeted positions.

department in order for it to successfully conduct its daily business efficiently. Civilian personnel are utilized in areas where direct law enforcement action is not required. They are assigned duties that support key aspects of the law enforcement profession. Such duties include maintaining criminal intelligence files, data processing, managing and operating the jail, record keeping, and organizational planning. The following table is a summary of the respective assignments of the department's civilian personnel.

City of Anderson Police Department Civilian Personnel

	Booking	Jailers	Transport	Victim's Advocate	Animal Control	Secretaries	Crossing Guards	Medical Staff	Chaplain*
A Shift	2	2							
B Shift	2	2							
C Shift	2	2							
D Shift	2	2							
Detectives (ISD)				1		1			
Narcotics						1			
Traffic						1	8		
Administration		3				2			
Detention			3					1	
Support Services					1				
Patrol Services						2			2
Sub Total	8	11	3	1	1	7	8	1	2
Grand Total*	42								

Booking officers receive arrestees into the city's detention center and are the arrestees' first contact with detention personnel. In addition to introducing new inmates to the center, they also prepare the initial folder used for prosecution in City Court and General Sessions Court by insuring that all necessary paperwork, warrants, and charges are filled out. Moreover, they photograph and fingerprint the inductees for identification.

Jailers maintain day-to-day custody of inmates in the detention center. They insure that food is prepared and served on time, medication(s) are dispensed in the proper quantities and at the appropriate times, and that inmates have the benefit of clean clothing and bedding.

Transport officers are primarily responsible for moving inmates from one place to another. As a general rule, these personnel are utilized to take federal inmates to and from court and other locations deemed necessary by the U.S. Marshal's Service.

Although a budgeted position, the Victims' Advocate is funded by state mandated assessments on fines collected in the City of Anderson. This person provides necessary counseling to individuals who have been traumatized by crime and insures that they are regularly updated on the status of cases that are pending against persons who have committed crimes against them.

The Animal Control Officer humanely picks up hundreds of animals each year and transports those animals to the Anderson County Animal Shelter where they are cared for until a final home can be found for them.

The secretarial staff provides support to all divisions including the detention center. Part-time medical personnel are assigned to the detention center and insure that inmates receive proper medical care.

Crossing Guards are an integral and invaluable part of the Traffic Division. These personnel are involved throughout the school year in making sure that school areas are safe for both driving and walking. These positions are part-time and the hours are usually immediately prior to or after the beginning and/or dismissal of their assigned school. Their primary duties include - first and foremost – making sure that children behave in a safe and practical manner while arriving at or exiting from school and crossing roadways. They also assist in traffic management by providing a safe and convenient passageway for motorized traffic through the school zones.

The department's Chaplains are a vital source of stress control for the department's sworn and non-sworn personnel. They provide general counseling services to the officers on an as-needed basis and often accompany officers on a "ride-along". In addition, oftentimes the Chaplains provide a short oration to oncoming shifts during the roll call period, quite often on Friday nights. This *seems* to better prepare the group for their upcoming activities. The department is grateful for the services of its Chaplains and plans to maintain these positions indefinitely.

II. Major Accomplishments

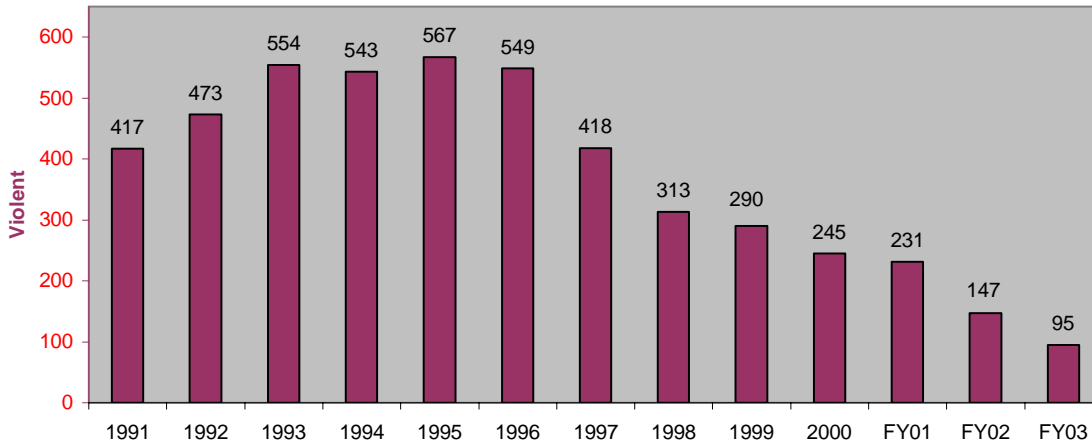
The City of Anderson has realized decreases in violent crime for several consecutive years and is currently enacting programs designed to decrease traffic accidents. The department divides the city into six patrol zones that substantially coincide with the individual wards. The zones are different sizes, with zones three and four being the smallest. Zones one and six are the largest. The size of the zones is based upon workload. Although they are different sizes, they are roughly equivalent in the amount of resources that they require.

The remainder of this section details the improved public safety realized by the city through both (1) decreased crime and (2) reduced traffic accidents. An attempt is made to detail the major criminal activity and explain the frequency of the activity.

A Significant Seven-Year Decrease in Violent Crime

Uniform Crime Report (UCR) Violent Crime. Calendar Year 1995 was the worst year on record for violent crime in Anderson City. During CY95 there were 567 written reports of violent in Anderson City as compared to 95 in FY 2003. For the eight consecutive years ending with FY03, crimes of confrontation have decreased substantially in Anderson. As depicted by the following chart, violent crime figures for FY03 are the lowest numbers on record.

UCR VIOLENT CRIME - 13 YEAR TREND

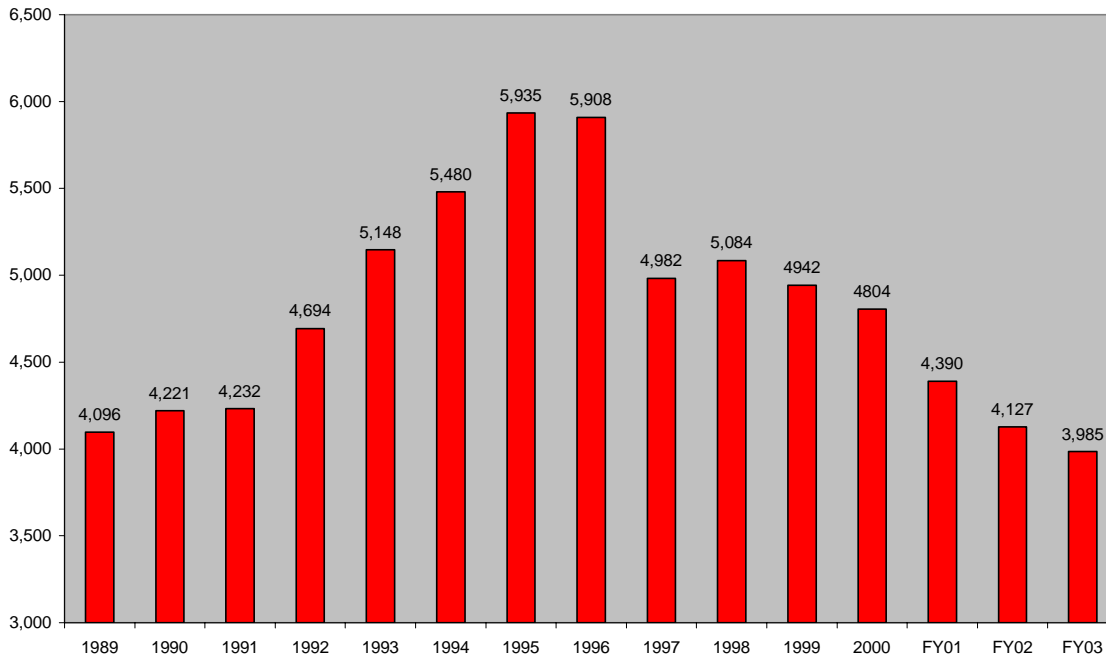


The City of Anderson Police Department routinely analyzes criminal activity and crime rates to understand the crime trends for particular areas. Special attention is given to reports of violent crime, drugs, and illegal weapons because previous research has established a nexus among these criminal components and also between these crimes and other types of criminal activity,

both violent and non-violent¹⁹. These reports and arrests are periodically mapped in order to visually demonstrate where the “pockets” of crime exist within the community. This form of crime mapping is part of the basis for the current focus of the *Street Level Apprehension Program*. This program has resulted in the arrest of hundreds of criminal offenders since the spring of 1997 and the violent crime rate in the City of Anderson has shown a decrease during the same period.

While the calls-for-service to the police department increase, the actual documented crime has decreased. The premises behind the City of Anderson Police Department’s programs to control violent crime are (1) violent crime is controllable and (2) decreasing violent crime in a particular environment can be achieved through (a) modifying the environment by limiting the opportunities for people to commit crime, and/or (b) pro-actively arresting, convicting, and incarcerating offenders, thereby removing the perpetrators of crime from the environment. During FY03 reports of criminal victimization decreased 3.4% to below 4000, the lowest point on record. FY03 was the third consecutive fiscal year that written incident reports have decreased.²⁰ The following graph depicts the number of written criminal incident reports for the last 15 years.

CRIMINAL INCIDENT REPORTS
Calendar Year 1989 - Fiscal Year 2003
15-YEAR TREND



¹⁹ Research indicates that illegal weapons, drugs, and violent crime are correlated. In addition, these types of crimes occur disproportionately in conjunction with many other types of crime(s).

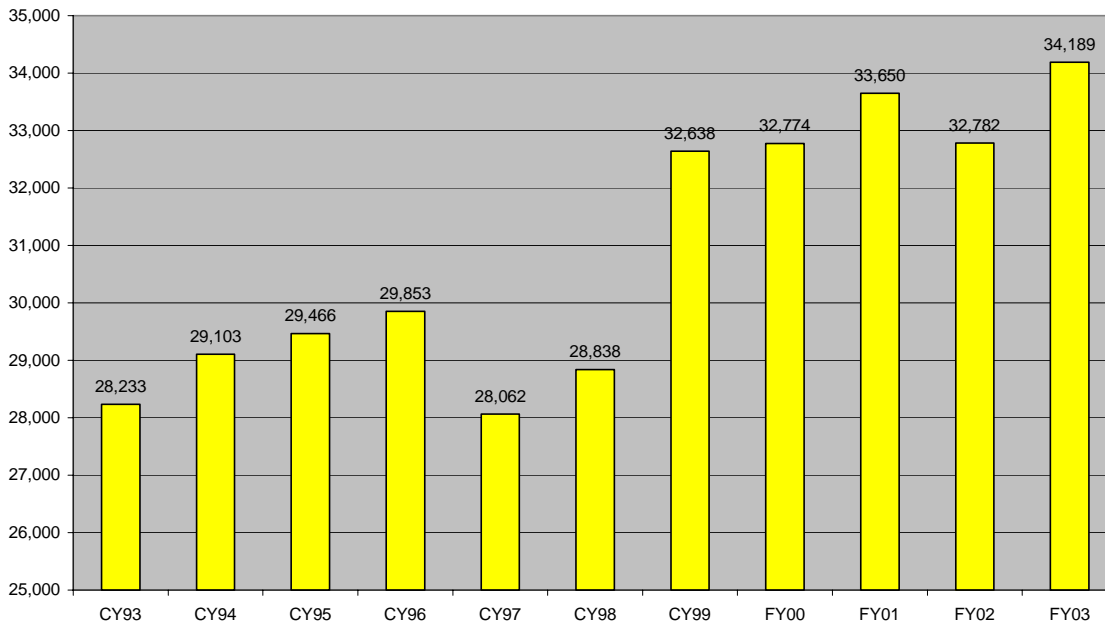
²⁰ In previous annual reports 4,804 criminal incident reports were incorrectly reported for FY 2000. There were 5,001 reports in fiscal year 2000 and 4,804 during calendar year 2000.

The Investigative Services Division (ISD) conducts investigations into major crimes when an immediate arrest is not possible due to insufficient evidence and/or the perpetrator is unidentified. The ISD breakdown of major crimes as reported in FY03 is listed in the appendix.

Calls-for-Service. After a decrease in FY02, calls-for-service again increased by 4.3%. The City of Anderson has a 100% response policy. In essence, every call for police service(s) results in a personal contact between an officer and a complainant unless the complainant specifies to the dispatcher that they prefer otherwise. By and large, the citizens of Anderson City are comfortable calling on the police department to report actual or potential criminal activity. In fiscal year 2003, many calls to the police were the result of citizens who have seen an advantage to stepping up their efforts in helping police by reporting suspicious activity.

The number of calls-for-service to the police department has increased substantially since 1993. The following chart lists the actual numbers of calls-for-service that were addressed by the police department during the last eleven years.

CALLS FOR SERVICE
Calendar Year 1993 - Fiscal year 2003
11-YEAR TREND

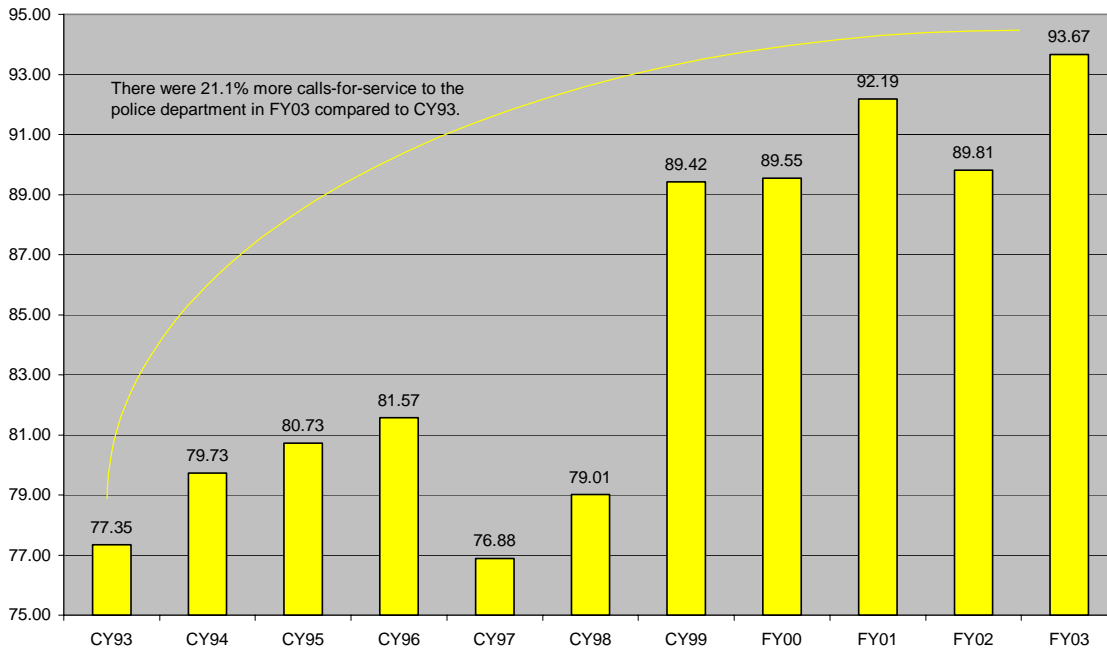


The following two pages depict in chart form various time-study analysis of police department “workload” with respect to calls-for-service. Unless otherwise noted, the data is for “all calls, including traffic crashes and hit & runs.

The following graph displays the change in the average number of calls-per-day-per-year since calendar year 1993. Adjustments have been taken for leap years.

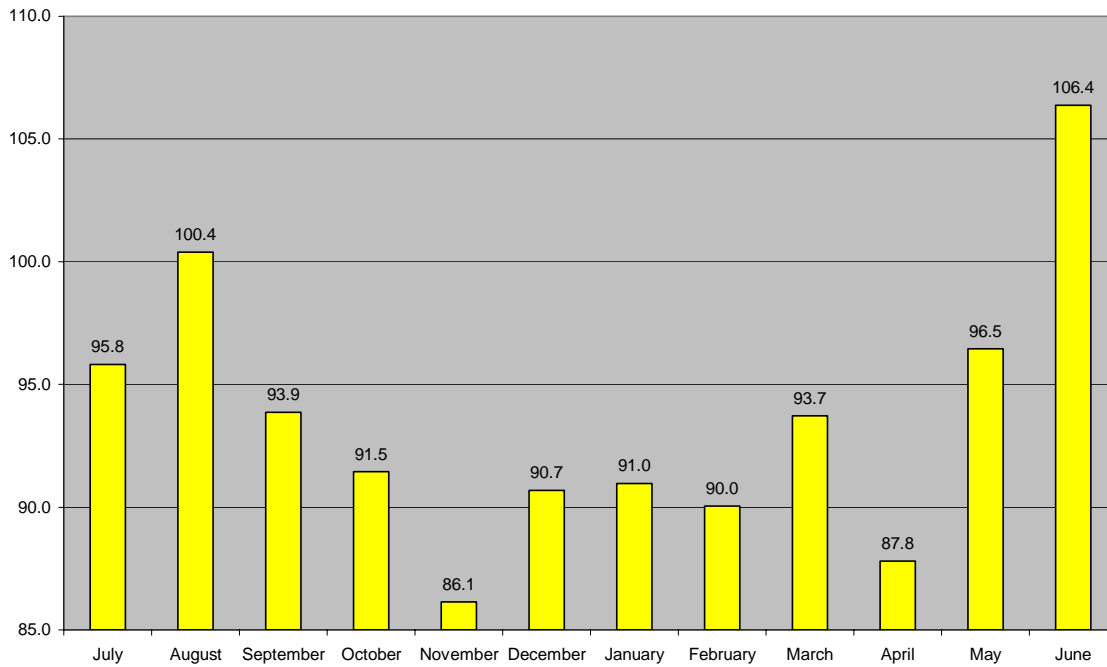
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**Average Daily Calls-for-Service
Calendar Year 1993 - Fiscal Year 2003**



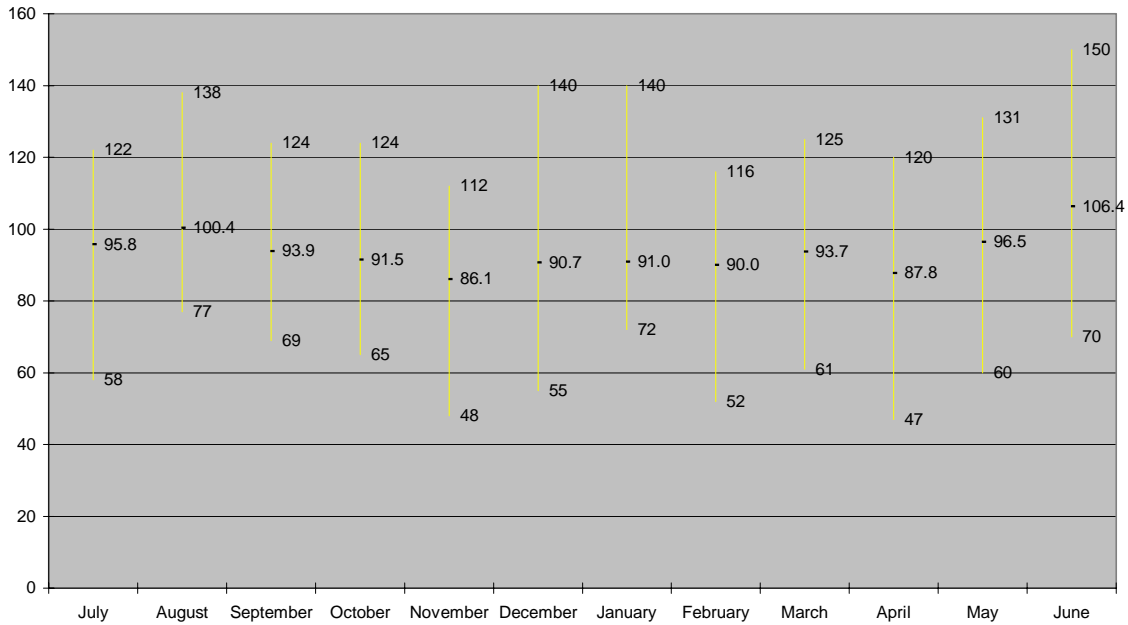
The following chart indicates that the “busiest” month of FY03 was June 2003 and the month with the fewest calls per day was November 2002.

**Average Number of Calls per Day FY03
(All Calls)**



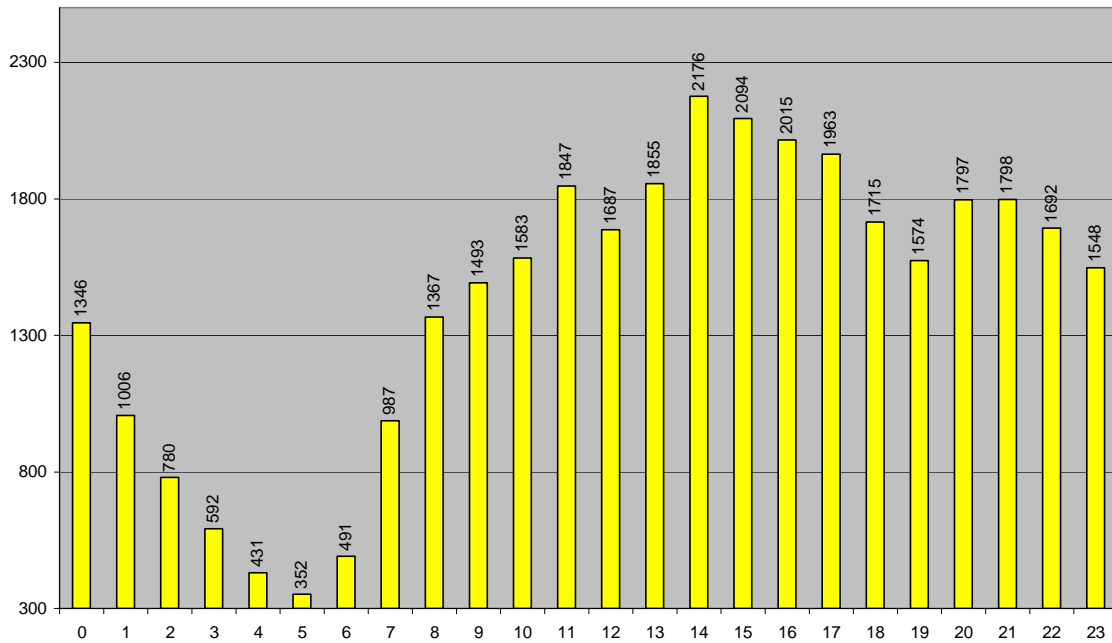
The City of Anderson Police Department Fiscal Year 2003 Annual Report

**All Calls- for-Service Per Month By Day
Fiscal Year 2003
High Day - Lowest Day and Average per Day**



As illustrated by the following chart, the fewest number of calls we answered during the early morning hours with 5:00 – 5:59 a.m. being the slowest individual hour of the 24-hour day and 2:00 – 2:59 p.m. was the busiest one-hour period of the day during FY03.

**Number of Calls per Hour of Day FY03
(Period Ends 59 Minutes & 59 Seconds After Hr. Listed)**



Response Times

The response times for calls-for-service vary depending upon the type of call to which officers are dispatched. The analysis of response times was conducted as follows:

1. There were a total of 34,189 calls for services in the Anderson County database.
2. Of the 34,189 cfs, 32,755 had sufficient data to be included in the analysis. (Some calls lacked either a time for call received, dispatched, or on scene.)
3. All calls were sorted from low to high based upon the “received – on scene” time.
4. The (approximate) middle 1/3 of the calls – as ranked from low – high was selected for analysis. This eliminated all of the zero response times due to officer-generated activity as well as some negative numbers due to data entry error.
5. For “all calls overall average time”, call # 10,919 – 21,836 were analyzed. This was the middle 10,918 cfs, ranked low – high and it included 534 wrecks and hit & runs.
6. For the “all calls without crashes and traffic stops”, the 534 wrecks and hit & runs were eliminated and the remaining 10,384 calls were analyzed.
7. The crash calls consist of 1,574 calls for wrecks and hit & runs (out of a total of 1,629 in the database of 34,189) for which sufficient data was available to analyze

Type of Call	Rec-Dis	Dispatched – On Scene	Rec – Ons²¹
All w/o Crashes & Traffic Stops	04:44	02:24	07:08
All Calls ²² (overall average time)	04:35	2:24	6:59
Crash Calls	1:38	5:29	7:08

It appears from the above analysis that more time is required to receive and dispatch a typical call-for-service than is required to actually respond. It generally takes an officer a considerably longer time to arrive “on-scene” at a traffic crash due to the backup of traffic along the route leading into the crash area. The Anderson County Central Dispatch provides the dispatch service to the City of Anderson.

The section that follows will report the data analysis for the Traffic Management, ISD, Vice-Narcotics, Detention Center, and Reserve Officer / State Constable components of the City of Anderson Police Department’s law enforcement responsibilities.

²¹ Some total times are affected by rounding error.

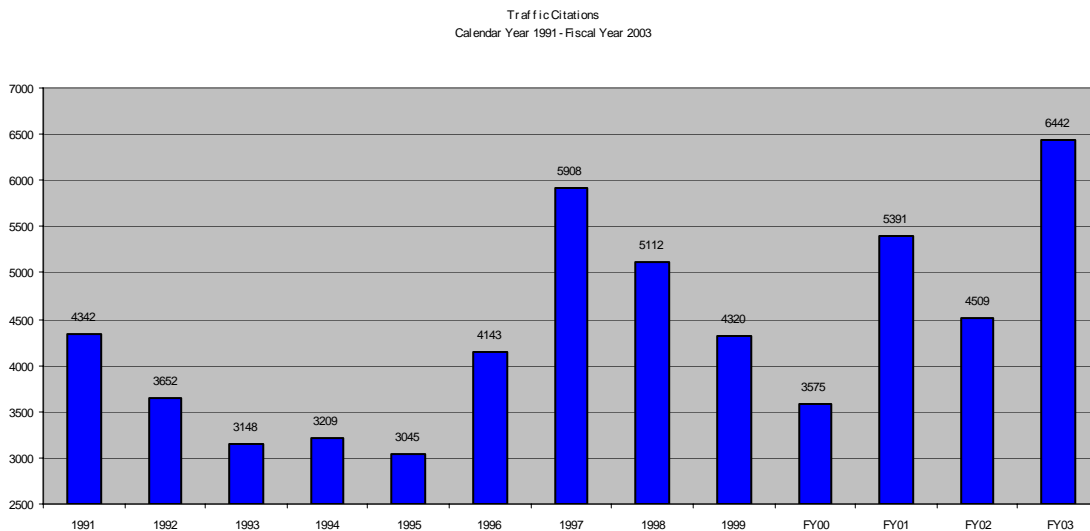
²² All calls without Traffic Stops. Traffic stops have a response time of “0” thereby skewing the results.

Spotlight on the Traffic Division

In 2000, department officials established the long-range goal of making Anderson City one of the top ten safest cities in South Carolina within five years. At that time it was decided to use South Carolina Law Enforcement (S.L.E.D.) data for evaluation purposes and compare Anderson with other cities of similar size. To reach the goal of becoming among the state's top ten safest cities, it was determined that we should continue to concentrate on decreasing the violent crime rate and simultaneously work proactively to reduce accidents.

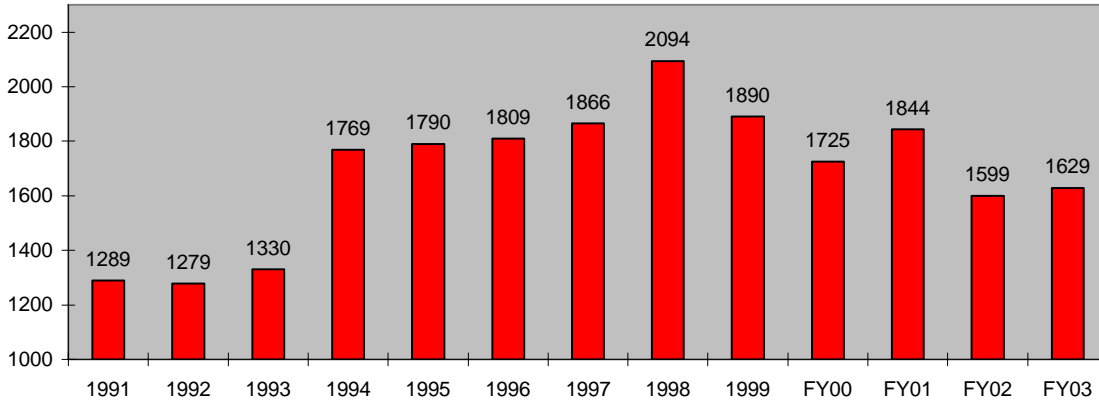
Traffic Officers in the City of Anderson Police Department are currently trained in several aspects of accident investigation and actually spend more time working accidents than proactive traffic management. In the second half of the last decade, traffic tickets were up from their prior numbers. Research has indicated that, over time, the issuance of traffic citations in a jurisdiction is correlated negatively with traffic accidents. However, a "critical mass" must be reached. (i.e. a minimum number of citations must be issued before any affect on accidents will be realized.)

Citations were up to 6,442 from 4,509 in FY02:



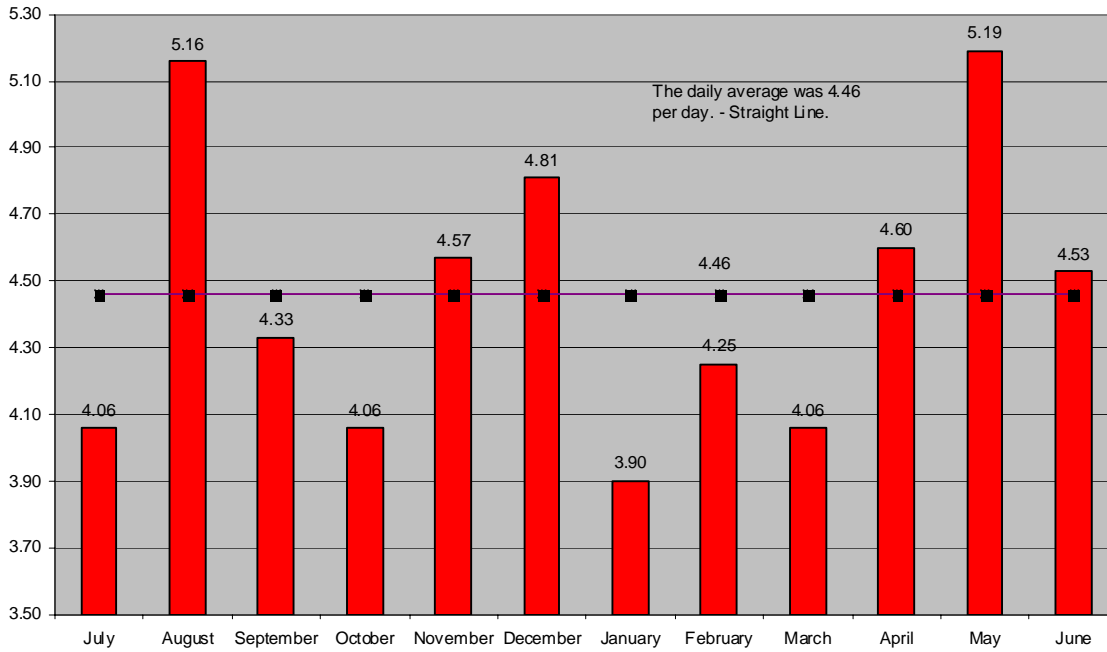
The traffic management model is substantially similar to the criminal model. Just as criminals commit virtually all crime, just about all accidents are the result of one or more motorists committing some sort of violation (s). When officers identify and recognize motorists' violations (by issuing citations) the motorists who receive the citation(s) generally improve their driving. The next chart demonstrates the historical trend for wrecks Anderson City. As depicted, FY03 dispatched traffic crash calls were much lower than the 1998 high of 2,094.

Traffic Crashes
Dispatched Calls-for-Service
Calendar Year 1991 - Fiscal Year 2003



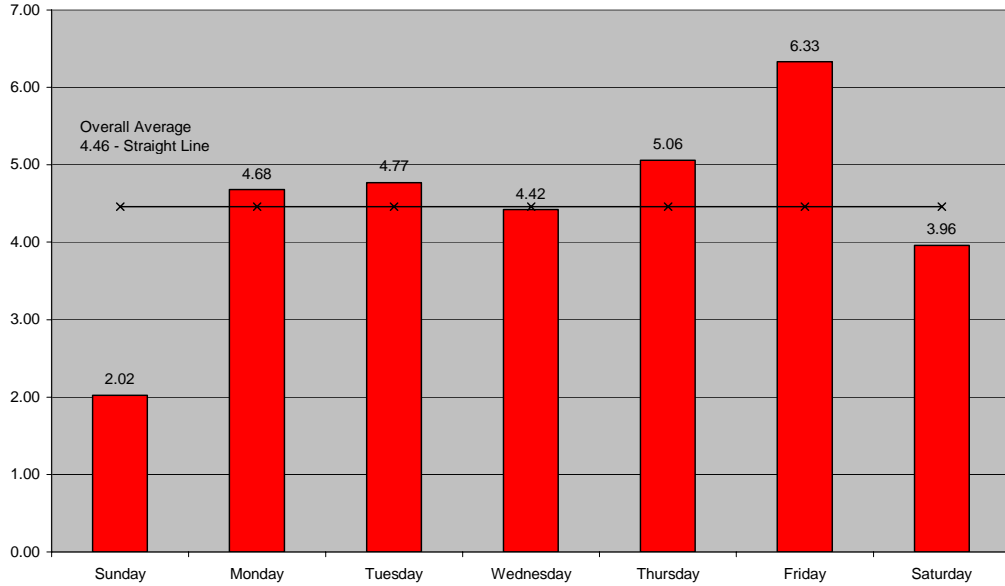
The department attempts to facilitate its traffic management programs by analyzing and evaluating wrecks in an effort to determine when and where accidents occur and how to best allocate resources. To determine when accidents occur, an analysis was performed to determine the variation in the number of traffic crashes across months, weekdays, hours of the day, and hours of the week. This study is provided as an example of how various types of analyses are continually used to assist management in the day-to-day allocation of human resources.

Fiscal Year 2003 Average Crashes per Day by Month
(Wrecks and Hit & Runs)



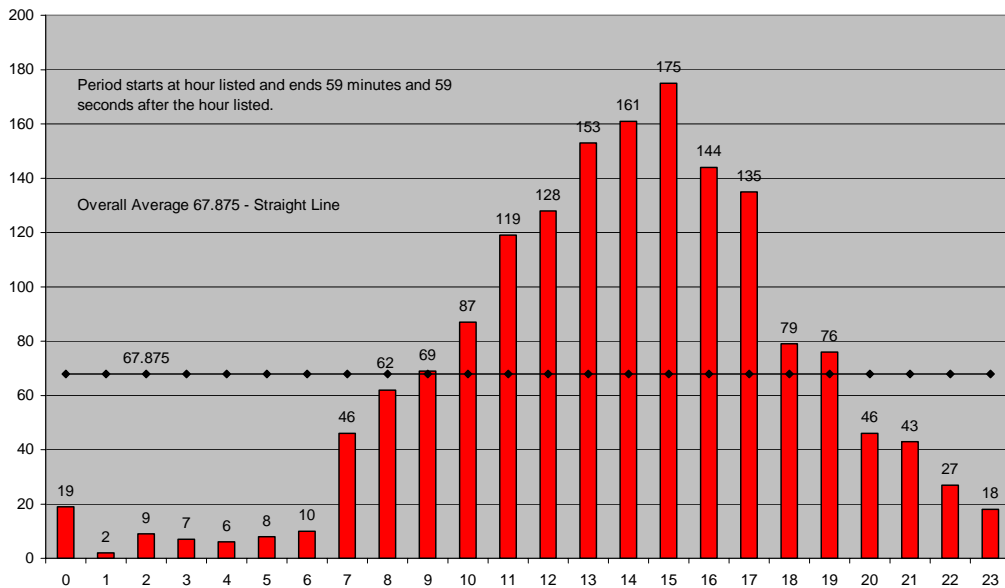
In addition to analyzing crash data by month, the department also analyzes weekdays. Fridays showed the highest frequency of accidents during FY03. The following chart indicates the daily averages for dispatched calls-for-service regarding traffic accidents in the City of Anderson for FY03

**Traffic Crashes
Day of Week Analysis FY03**



The following chart indicates the frequency for traffic accidents in Anderson by time of day. There were an average of 67.875 traffic crashes (including Hit & Runs) for each of the 24-hours of the typical day during FY03 and the frequency fluctuated extensively.

**Traffic Crashes
Fiscal Year 2003 Hourly Frequency**



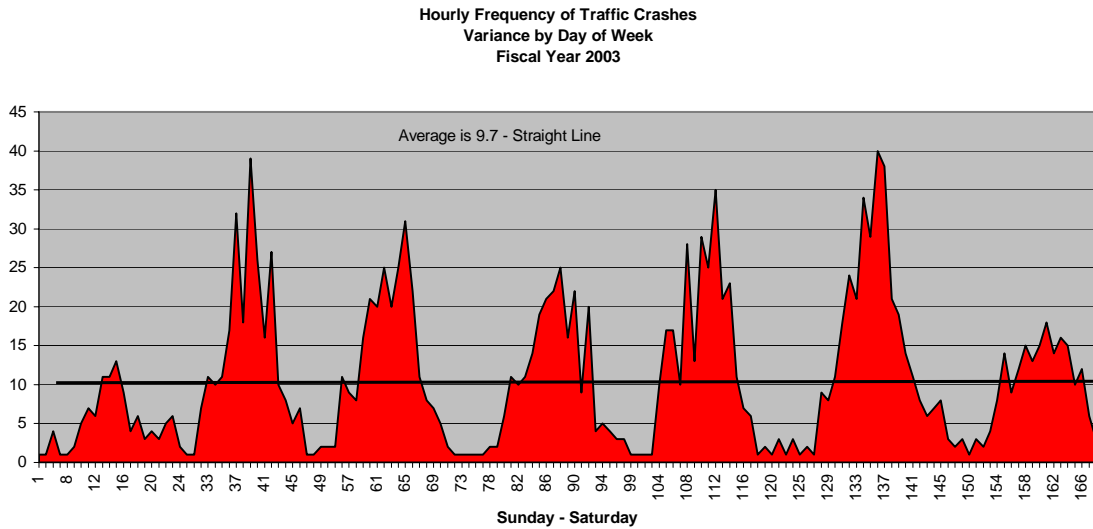
As the previous chart indicates, the period from 3:00 p.m. to 3:59 p.m. showed the highest number of accidents for each one of the 24-hour periods spread across the entire 365 days of FY03. The early morning hours of 01:00 – 1:59 are the “slowest” times for accidents. At about 07:00, the frequency of accidents increases dramatically and is consistent with the typical

schedule of city residents. Most of these accidents are motorists commuting to and from work or school.

The day of week chart taken in conjunction with the hourly chart would lead one logically to assume that, overall, the highest frequency of accidents for any one-hour of the week during FY03 would have been on Fridays from 3:00 – 3:59 pm. To test that hypothesis, an analysis of each of the 168-week-hours for FY03 was performed.

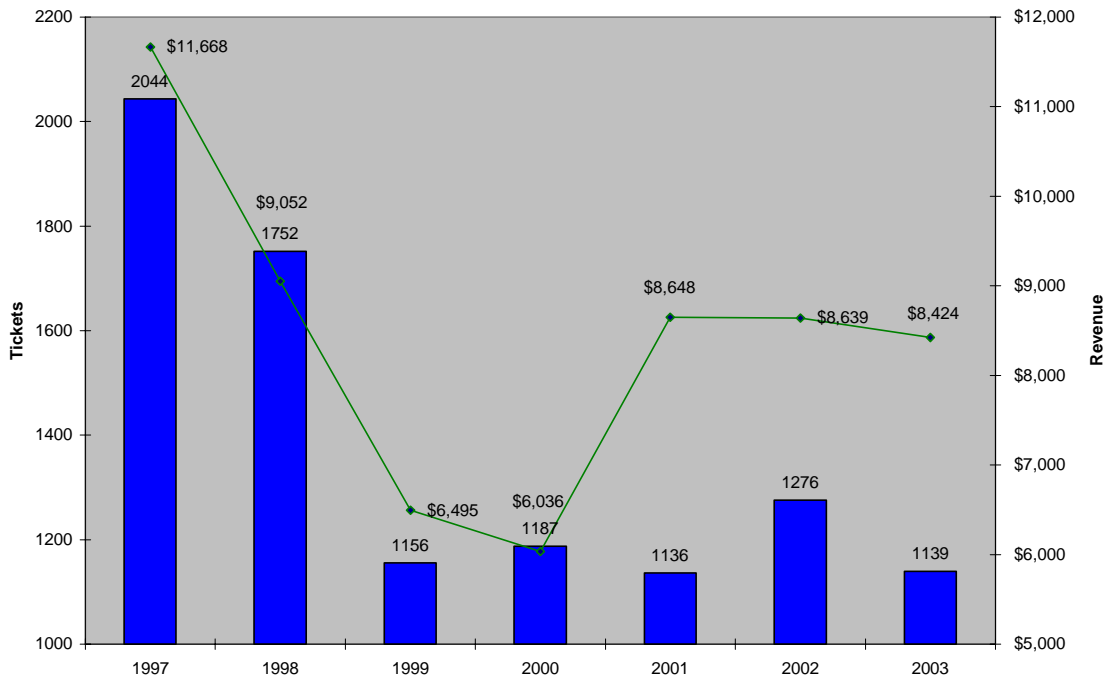
As expected, the analysis substantiated that 3:00 – 3:59 on Fridays was the period of time that accounted for the maximum number of accidents (40). However, Mondays from 14:00 – 14:59 accounted for 39 (one less) accidents and 16:00 – 16:59 on Fridays accounted for only two less than the max. The five weekdays have the most number of accidents (average per day) while the weekend shows significantly fewer crashes.

The following chart depicts the traffic crashes variance per hour for the 168-hour period from 00:01 on Sunday morning through 23:59 (11:59 p.m.) Saturday night and illustrates the daily rise and fall in the hourly frequency of traffic crashes in the City of Anderson for Fiscal Year 2003.



Parking Citations decreased slightly in Fiscal-Year 2003 from 1,276 in FY02 to 1,139 in FY03. This was due partially to the downtown construction which resulted in a number of parking spots being revamped and thereby causing some parking congestion. A downtown officer is assigned to the Traffic Division and has the responsibility of managing downtown parking. The flowing chart plots the number of parking citations that have been issued by the police department for the last seven years and lists the amount of revenue collected during the same periods.

PARKING TICKETS LAST SEVEN FISCAL YEARS



The traffic Division has had an excellent year with respect to overall performance and affective influence upon the crash rate. Citations were up substantially for Fiscal-Year 2003 and although traffic crashes showed a slight increase over fiscal year 2002, the rate was considerably lower than all years from 1994 – 2001.

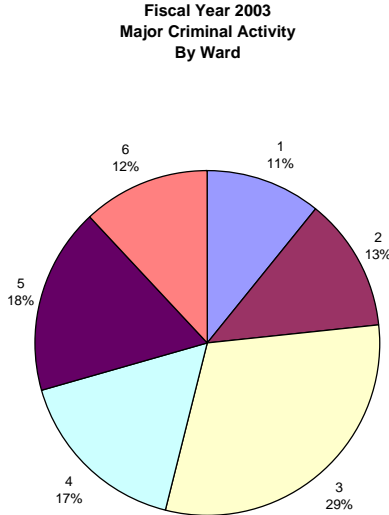
The Investigative Services Division (ISD) Major Crimes Investigated During Fiscal-Year 2003

For fiscal year 2003, the Investigative Services Division (ISD) consisted of eleven sworn personnel and one secretary. Three of the eleven sworn personnel were funded by grants that were administered by the State of South Carolina.

During FY03 the Investigative Services Division investigated 1,040 crimes against persons and property, down 10.9% from 1,168 in FY02. For illustrative purposes, these types of crimes will be referred to as “Major Crimes” in this report and are defined as Murder, Rape, Robbery, Aggravated Assault, Burglary, Larceny-Theft²³, Motor Vehicle Theft, Arson, Criminal Domestic Violence, Child Abuse, and Elder Abuse. The 1,040-figure excludes “white-collar” crimes such as fraud, bad checks, embezzlement, and breach of trust, which, if detailed, would add substantially to the number of major crimes. White collar crimes are also investigated by the ISD.

²³ The reference is to “major thefts” and excludes petty thefts.

For tracking purposes and in compliance with recently developed general order(s), the department began tracking major crimes by month and zone. The following chart depicts the relative distribution of the 1,040 above listed crimes across the six patrol zones.²⁴

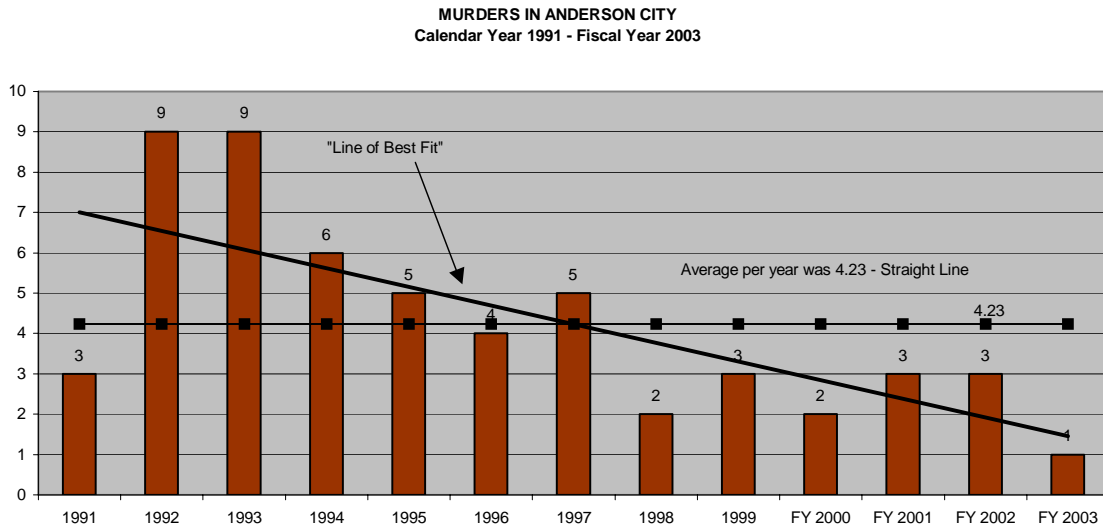


As depicted by the above pie chart, ward 4 was the most “average” ward for major criminal activity. (The mathematical average is 16.67 per ward or 100% / 6) Ward one – with 11% - was the lowest, while Ward 3 was the highest. The number and types of crimes (except white-collar) investigated by the ISD during FY03 are as follows:

Crime	Ward						Totals
	1	2	3	4	5	6	
Murder	0	0	1	0	0	0	1
Rape	1	1	2	1	0	1	6
Robbery	3	8	9	6	13	4	43
Aggravated Assault	5	0	21	12	4	3	45
Burglary	14	30	88	66	74	25	297
Larceny-Theft	30	40	45	20	29	43	207
Motor Vehicle Theft	18	18	37	25	10	20	128
Arson	1	0	1	1	0	1	4
Criminal Domestic Violence	38	32	104	36	47	25	282
Child Abuse	3	2	6	6	5	2	24
Elder Abuse	0	0	1	2	0	0	3
TOTAL FOR ZONE/WARD	113	131	315	175	182	124	1040

²⁴ Also see appendix

The murder rate for the City of Anderson has decreased substantially since it peaked at nine per year in 1992 and 1993. The following graph charts the murder data for the last 13 years.



Vice-Narcotics

The Vice-Narcotics Division employed seven persons during FY03. The division consists of a Lieutenant, Sergeant, and five officers. Since its inception, the division has covered its operational expenses solely with confiscated drug funds. The city provides funding for salaries and benefits, and vehicle expense (minus the cost of the vehicle). The equipment, including vehicles, is purchased using proceeds (fruits of drug trafficking crimes) that were seized from drug dealers. By law, money and assets seized for drug related violations must be used to combat the drug trade.

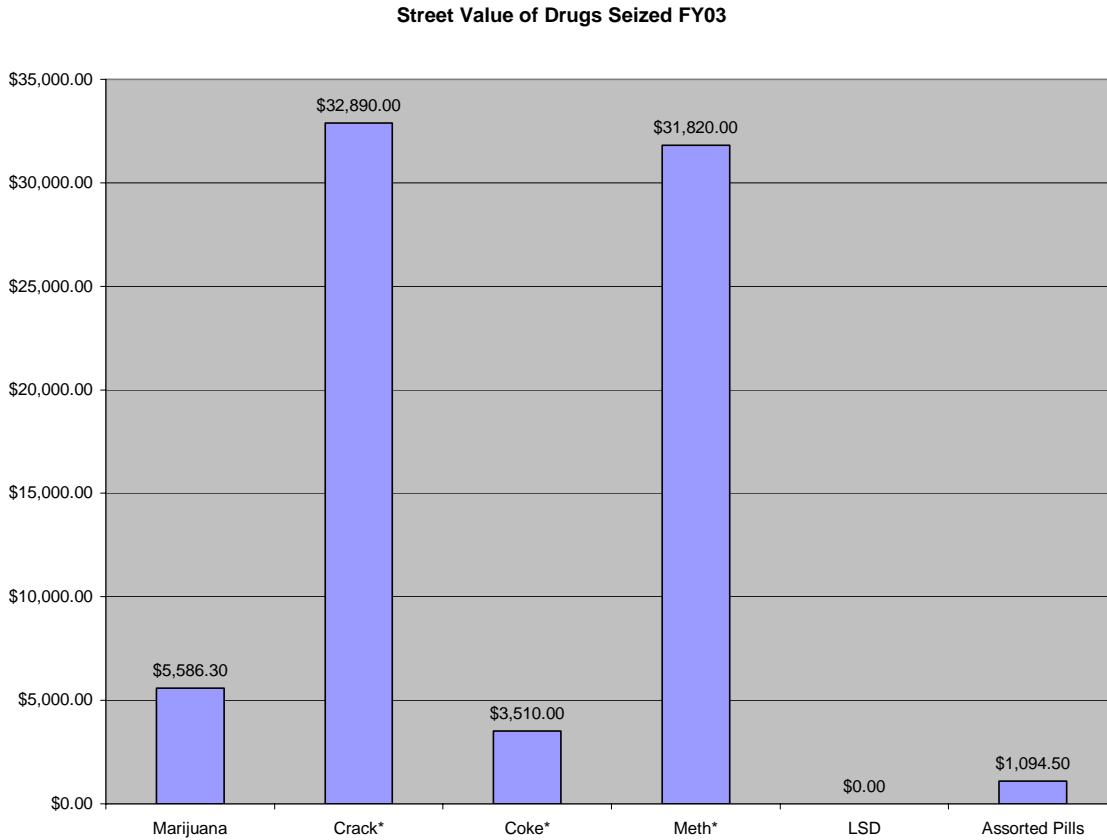
During FY03 the department’s narcotics division made 195 General Sessions (state court) criminal cases and 214 City Court criminal cases against known or suspected (potential) narcotics traffickers and users. Officers seized powdered cocaine worth \$3,510, Methamphetamines worth \$31,820, Assorted Pills worth \$1,094.50, Marijuana worth \$5,586.30, and \$32,890 worth of Crack-Cocaine. (All figures are “street value”) The total street value of all seized drugs was \$74,900.80.

During FY03 the entire department made 600 drug arrests for drugs and alcohol²⁵ as follows.

Alcohol	149	Loitering to Buy or Sell Drugs	28
Marijuana	141	Cocaine	26
Crack	109	Poss Controlled Substance	20
Methamphetamine	41	Miscellaneous	5
Operating Drug House	39	Obtain Drugs by Fraud or Attempt	5
Alcohol Underage	37	Total	600

²⁵ Alcohol Charges do not include DUI related offenses.

The following chart depicts the relative dollar amounts of drugs that were seized during FY03:



In fiscal year 2003, \$22,802 in cash was forfeited to the city via the Vice-Narcotics Division. In addition to the cash forfeitures, an additional \$66,870 in equipment was seized, confiscated and/or forfeited in the following denominations:

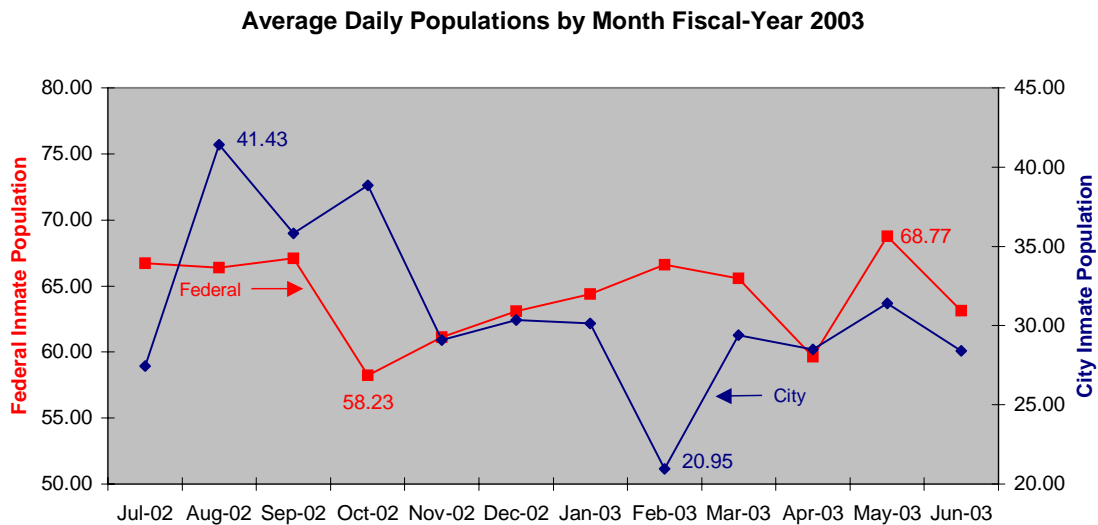
	Cars	Motorcycles	Pistols	Rifles	Electronics
Number	5 Forfeited	1 Forfeited	68	6	Assorted
Value	\$43,000	\$6,000	\$13,200	\$1,050	\$3,620

As the previous information describes, the Vice-Narcotics Division had an exceptionally good year in FY03 and successfully executed its responsibility to pursue narcotics related criminal activity and thereby reduce the availability of illegal narcotics in Anderson. Another reason that the division is successful in reducing drug-related activity in Anderson is because it attempts to remove the traffickers' financial ability to reinstate themselves into the drug trade following their arrests and indictments. This is accomplished by seizing their drug related assets.

Detention Center

The City of Anderson Police Department maintains a full-service detention center. The detention center houses federal prisoners for both the United States Marshal's Service and the Bureau of Prisons. This is a fee-based service and the federal government is invoiced monthly. For FY03, the total revenue from this program grossed \$1,063,436. The detention received an additional \$13,639 in telephone fees. According to department officials, in years prior to implementing the federal jail program, the operational costs for the jail approximated \$600,000 per year. Although the operational costs now average \$500,000 more than that figure, it is worth noting that the increased revenue cancels out almost the entire cost of operating the detention center, easing the department's tax burden on the city's residents by some \$600,000.

The daily population. During FY03 average daily population of the city's detention center was 95.21. Federal inmates accounted for an average of 64.23 and city inmates averaged 30.98. The population fluctuated dramatically among city inmates, from an average daily high of 41.43 in August 2002 to a low of 20.95 in February 2003. Federal deviations were less severe, ranging from an average daily low of 58.23 in October 2002 to a high of 68.77 in May 2003 (a 30% swing from high to low). February 2003 had the lowest overall average daily population of 87.58. The month with the highest daily average was August 2002 with a total of 107.82 inmates in-house each day. The following chart illustrates the average daily populations per month along with the highest and lowest monthly figure for each category in FY03:



The restaurant component. During FY03 an average of 285.89 meals were served per day. The total number of meals served for the year was 104,349. The extended cost for those meals was \$162,560.40 or an average of \$1.56 per meal. The detention contracts with an outside vendor to prepare meals for the detention center. To help keep costs down, inmate labor is also provided to assist in the food preparation. Food is prepared in a manner consistent with state and federal guidelines. In particular, the South Carolina Department of Corrections issues

detailed guidelines dictating the minimum amount of food to be served to each prisoner, the minimum number of “cold” meals that can be served, the types of food that can and can’t be served, and the nutritional requirements for the meals. The vendor that the department selected to prepare its detention center meals has extensive experience with other institutions in the area of food preparation and meets or exceeds all federal and state mandated guidelines for food preparation. Since implementing a contract with the vendor, inmates’ complaints about food-service quality have virtually ceased. For detailed information regarding inmate population and meal preparation costs and production please refer to the appendix.

Reserve Officer and State Constable Program

The City of Anderson Police Department maintains an active Reserve Police Force that consists of private citizens who volunteer their time to serve as police officers for the City of Anderson. The Reserve Police Force is under the direct chain-of-command of the Patrol Services Division and exists primarily to assist full-time officers in accomplishing the police department’s overall mission of serving the public, protecting innocent people, and enforcing local and state laws, as applicable. When officially on-duty, a Reserve Police Officer has full law enforcement authority when in contact – either directly or by electronic means – with a full time, on-duty officer. In addition to reserve police officers, the police department allows state constables to participate in patrol with full time officers.

Typically, reserve officers are assigned to special events such as parades, Freedom Weekend Aloft, and other events where utilization of additional uniformed personnel is needed. Reserve officers are routinely assigned to regular patrol to “partner” with full-time officers, thereby enhancing the safety and effectiveness of the department by instantly converting a “one-person” unit into a “two-person” unit. In most cases this decreases the need to call a second car for backup and conserves resources.

The City of Anderson Police Department is effectively involved with revitalizing the downtown historical district. Oftentimes, event sponsors and civic leaders request police visibility when events are being planned which are intended to attract a large number of out-of-town patrons. The police are asked to “patrol” for visibility and to render assistance (provide directions and information about community interests) as needed. The usual events that are held downtown on the weekends are generally family related and therefore require little or no actual police action so, in addition to their assistance in special events and routine patrol, reserve officers are often assigned to “Downtown Patrol” on Friday and Saturday evenings. Most of the members of the Reserve Police Force are full-time, professionally employed family people, therefore this particular assignment is quite popular.

During fiscal year 2003, the City of Anderson Police Department Reserve Force’s total “man-hours” were 5,331, the equivalent of 2.4²⁶ full time officers. This was up 322 hours from 5,009 in FY02. State constables provided 3,680 man-hours (equivalent to 1.68 full time officers), thereby bringing the total contribution of the Reserve officer and State Constable Program to 9,011 hours or the equivalent of 4.12 full time officers – enough to add approximately one

²⁶ City of Anderson Police Officers’ basic schedule is 42 hours per week for a total of 2,184 hours per year. $5,331/2184 = 2.44$.

additional officer to each of the four patrol shifts. The combined Reserve Police Force and State Constables' total value of In-Kind services to the city was \$133,084²⁷.

The Reserve Police Force is an invaluable recruiting tool for the City of Anderson Police Department as it provides management with an opportunity to observe potential applicants for full-time employment prior to selection. Although service in the Reserves is not a prerequisite to full-time employment, some of the city's best officers began their law enforcement career in the reserves. Furthermore, many people who are interested in law enforcement as a career, but are concerned about making an up-front decision to go full-time, will try the Reserve Police Force prior to applying for a full-time position.

The same criterion is used for selection in the Reserve Police Force as is used in the selection process for officers for the full-time police force. Some of the essential requirements are that applicants are required to (1) be at least 21 years of age, (2) be physically fit, (3) have a clear criminal history, (4) provide Motor Vehicle Department records indicating a good driving history, and (5) have a high school diploma or its equivalent. In addition, it is essential that applicants be in good standing with the community. The City of Anderson Police Department actively recruits for the Reserve Police Force and encourages all interested persons who meet the previously listed criterion to contact the Captain of the Patrol Services for an appointment to discuss further requirements and benefits of participation in the city's Reserve Police Force.

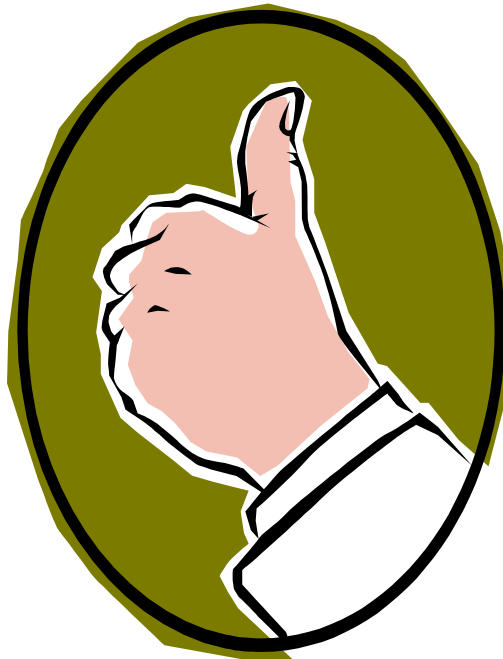
²⁷ For reserves and constables. Please refer to appendix.

III. Conclusion

The City of Anderson Police Department had an exceptionally good year in FY2003. The Violent Crime index decreased, traffic accidents avoided a significant increase, the public safety was effectively enhanced, service was provided in a professional and cost-efficient manner, and the police department contributed a record amount of funds to the City of Anderson's tax base.

Fiscal Year 2003 Department generated revenue was substantial. Fiscal-Year 2003 in-kind contributions increased moderately over Fiscal-Year 2002. The FY03 in-kind contributions were helped along by officers working secondary employment for private businesses, thereby providing a police presence in key areas of the city at no additional tax-funded expense to the residents.

Police Department management has developed a plan for maintaining the decreasing crime rate and is preparing to meet the challenges provided by the next generation of criminals. The proactive programs which have been enacted in the last few years are beginning to show their anticipated long range payoffs and the department plans to continue improving upon current programs as well as seeking new and innovative approaches to law enforcement. The department expects Fiscal-Year 2004 to further the progress that was achieved in Fiscal-Year 2003.



IV. Goals for Fiscal Year 2004

1. Continue to decrease the incidents of major and/or violent crime.
2. Continue dynamic traffic management procedures with clearly defined objectives for decreasing traffic accidents in the City of Anderson.
3. Implement a grant funded program for a Multijurisdictional Tack Force Traffic Unit to investigate and prosecute DUI violations.
4. Seek continuation funding for the grant-funded investigative position to investigate Child and Elder Abuse.
5. Implement a position for a grant-funded Project Safe Neighborhood investigator to investigate crimes of violence that involve firearms and illegal gun trafficking.
6. Continue the grant-funded School Resource Officer Program at the Alternative School.
7. Continue the grant funded Criminal Domestic Violence Investigative Unit.
8. Increase the amount of secondary (extra-duty) police work by police officers.
9. Increase the amount of Reserve Police Officer services to the city.
10. Continue to recruit and hire qualified women and minorities.
11. Pursue and complete the state accreditation process.
12. Update and/or replace old and worn out patrol cars.
13. Implement federal and state grant funding sources for traffic programs.
14. Seek Federal Block Grant funding in order to continue the department's existing successful Law Enforcement Programs.
15. Implement grant funded program to update the department's obsolete data processing information system and initiate procedures to meet S.L.E.D.'s mandated provisions for South Carolina Incident Based Reporting System (SCIBRS) requirements.

The City of Anderson Police Department Fiscal Year 2003 Operating Expenses
Appendix

	<u>Animal Cntrl</u>	<u>CDV Inv</u>	<u>Child/Elder Inv</u>	<u>Cmtv Patrol</u>	<u>Conf Funds</u>	<u>Detectives</u>	<u>Detention</u>	<u>Patrol</u>	<u>Traffic</u>	<u>Victim Advo</u>	<u>TOTAL</u>
Auto Op Exp	438.89	530.07	1,299.06	3,035.81		7,351.74	2,370.28	75,390.01	11,974.98	118.61	102,509.45
Emp Training				228.00		501.00		3,450.79	215.50		4,395.29
Eqmnt Repairs						118.43	32,089.28	11,904.95	685.53	200.00	44,998.19
Eqmnt / Office								94.50		56,133.58	56,228.08
Eqmnt / Other		24,634.71	21,414.60			61,867.27					107,916.58
FICA	1,923.64	6,176.15	3,038.16	25,305.26		23,403.34	45,134.46	156,757.10	27,073.04	2,034.31	290,845.46
Gasoline	1,892.67	936.35		6,662.02		5,770.89	2,712.66	73,643.07	13,401.62	640.72	105,660.00
Grant O/T				3,436.37		1,048.29	15,239.16	49,433.50	552.98		69,710.30
Grant S/D 5 Truancy O/T				72.42				20,636.96	1,736.34		22,445.72
Health Ins	5,414.40	7,361.52	5,414.40	36,748.74		33,040.80	79,253.79	269,500.71	36,539.96	2,791.58	476,065.90
JVs							27,955.00				27,955.00
Laundry & Linen							9,193.13				9,193.13
Life Ins	166.74	160.30	205.98	979.82		813.00	2,040.96	6,237.92	981.58	62.62	11,648.92
Membership & Dues								410.00		40.00	450.00
Mtnce Building							9,515.70				9,515.70
Mtnce Contracts				26.51		4,935.34	5,859.57	7,215.70		300.00	18,337.12
Overtime		13,857.32	8,391.74	10,093.49		8,898.32	12,919.92	37,493.56	21,763.48	884.19	114,302.02
Pensions	2,441.11	8,369.20	4,484.17	34,835.62		32,182.39	46,790.08	208,134.01	33,841.11	2,875.45	373,953.14
Postage						14.84		10.44	8.52		33.80
Printing & Supplies	264.60	237.56	98.95	897.35	254.28	4,723.45	5,447.70	8,165.64	494.49	2,945.56	23,529.58
Professional Servs						739.31	28,189.88	4,113.88			33,043.07
Rent				4,800.00							4,800.00
Salaries & Wages	26,826.00	67,397.35	35,144.17	321,622.34		301,601.51	578,373.27	1,998,908.25	331,007.10	30,714.84	3,691,594.83
Spec Projects		13,951.89	13,845.47				419.99				28,217.35
Specialized Supplies			13.80	175.49	41,691.84	4,352.58	181,027.11	20,137.00	2,107.25	126.65	249,631.72
Telephone	430.11	1,495.26	842.37	1,064.60		7,064.70	4,577.17	14,099.55	2,656.61	889.70	33,120.07
Travel & Conf		24.00				265.30	41.03	2,337.72	623.31	706.90	3,998.26
Unemployment Claims								236.00			236.00
Uniforms & Clothing	211.75			3,277.52		4,960.00	7,400.73	23,905.73	2,310.05	250.00	42,315.78
Uniforms / Auxiliary								54.00			54.00
Utility / Electricity							7,590.92				7,590.92
Utility / Heating Fuel							151.25				151.25
TOTAL for DIVISION	40,009.91	145,131.68	94,192.87	453,261.36	41,946.12	503,652.50	1,104,293.04	2,992,270.99	487,973.45	101,714.71	

The City of Anderson Police Department Fiscal Year 2003 Traffic and Criminal Fines
Appendix

CRIMINAL AND TRAFFIC FINES, TOTAL AND NET AFTER ASSESSMENTS:

	TRAFFIC			CRIMINAL			COMBINED		
	Gross	Fees	Net	Gross	Fees	Net	Gross	Fees	Net
Jul-01	35,750.72	15,489.40	20,261.32	32,443.36	13,327.87	19,115.49	68,194.08	28,817.27	39,376.81
Aug-01	37,102.85	16,207.65	20,895.20	30,394.33	12,382.55	18,011.78	67,497.18	28,590.20	38,906.98
Sep-01	34,453.23	14,990.23	19,463.00	32,798.80	13,251.57	19,547.23	67,252.03	28,241.80	39,010.23
Oct-01	43,683.92	18,825.61	24,858.31	24,838.64	10,015.49	14,823.15	68,522.56	28,841.10	39,681.46
Nov-01	34,605.68	14,999.81	19,605.87	28,695.16	11,827.84	16,867.32	63,300.84	26,827.65	36,473.19
Dec-01	27,863.73	12,073.25	15,790.48	25,304.29	10,295.04	15,009.25	53,168.02	22,368.29	30,799.73
Jan-02	29,803.00	13,090.81	16,712.19	28,250.30	11,266.41	16,983.89	58,053.30	24,357.22	33,696.08
Feb-02	33,416.46	13,614.14	19,802.32	26,991.76	12,148.62	14,843.14	60,408.22	25,762.76	34,645.46
Mar-02	32,183.47	12,041.26	20,142.21	22,510.97	11,218.40	11,292.57	54,694.44	23,259.66	31,434.78
Apr-02	31,283.11	13,421.09	17,862.02	29,009.14	11,291.93	17,717.21	60,292.25	24,713.02	35,579.23
May-02	27,517.84	10,421.86	17,095.98	20,137.93	10,421.86	9,716.07	47,655.77	20,843.72	26,812.05
Jun-02	35,851.92	12,198.64	23,653.28	21,109.75	11,821.59	9,288.16	56,961.67	24,020.23	32,941.44
Totals	403,515.93	167,373.75	<u>236,142.18</u>	322,484.43	139,269.17	<u>183,215.26</u>	726,000.36	306,642.92	<u>419,357.44</u>

	TRAFFIC			CRIMINAL			COMBINED		
	Gross	Fees	Net	Gross	Fees	Net	Gross	Fees	Net
Jul-02	39,579.51	11,418.21	28,161.30	29,711.30	14,401.23	15,310.07	69,290.81	25,819.44	43,471.37
Aug-02	29,704.78	14,864.21	14,840.57	46,473.53	15,719.83	30,753.70	76,178.31	30,584.04	45,594.27
Sep-02	49,166.11	13,188.92	35,977.19	30,730.24	21,276.83	9,453.41	79,896.35	34,465.75	45,430.60
Oct-02	29,536.87	16,146.56	13,390.31	40,413.83	10,834.48	29,579.35	69,950.70	26,981.04	42,969.66
Nov-02	33,642.67	10,720.58	22,922.09	30,140.48	10,087.37	20,053.11	63,783.15	20,807.95	42,975.20
Dec-02	31,559.49	10,134.77	21,424.72	30,385.59	9,372.71	21,012.88	61,945.08	19,507.48	42,437.60
Jan-03	46,145.43	9,396.71	36,748.72	31,880.12	15,861.19	16,018.93	78,025.55	25,257.90	52,767.65
Feb-03	57,010.21	16,790.01	40,220.20	26,072.32	9,560.53	16,511.79	83,082.53	26,350.54	56,731.99
Mar-03	44,237.53	21,043.22	23,194.31	23,867.13	10,670.73	13,196.40	68,104.66	31,713.95	36,390.71
Apr-03	39,925.96	12,796.03	27,129.93	30,556.96	17,187.52	13,369.44	70,482.92	29,983.55	40,499.37
May-03	38,828.96	10,851.94	27,977.02	26,808.83	15,292.37	11,516.46	65,637.79	26,144.31	39,493.48
Jun-03	49,617.23	14,103.03	35,514.20	35,861.47	18,974.98	16,886.49	85,478.70	33,078.01	52,400.69
Totals	488,954.75	161,454.19	<u>327,500.56</u>	382,901.80	169,239.77	<u>213,662.03</u>	871,856.55	330,693.96	<u>541,162.59</u>

Data taken from records of receipts at City of Anderson Police Department.

The City of Anderson Police Department Fiscal Year 2003 Department Generated Revenue
Appendix

Department Generated Revenue for Fiscal Year	FY 2001	FY 2002	FY 2003
U.S. Marshal's Program	\$ 1,092,120	\$ 1,087,475	\$ 1,063,436
U.S. Marshal's Program Telephone Fees	\$ 54,351	\$ -	\$ 13,639
Criminal Fines (net)	\$ 247,248	\$ 183,215	\$ 213,662
Traffic Citations (net)	\$ 274,946	\$ 236,142	\$ 327,501
General Sessions Bond Fines (net)	\$ -	\$ 1,132	\$ 500
Parking Citations	\$ 8,648	\$ 8,644	\$ 8,424
Towing Fees	\$ 42,934	\$ 40,122	\$ 47,829
Animal Control	\$ 430	\$ 410	\$ 300
Court Cost	\$ 19,182	\$ 10,174	\$ 10,380
Records Checks	\$ 3,086	\$ 3,148	\$ 5,955
Photos	\$ 1,436	\$ 1,412	\$ 1,342
Funeral Escorts	\$ 11,075	\$ 10,800	\$ 11,950
Taxi	\$ 145	\$ 180	\$ 375
Forfeited Narcotics Proceeds	\$ 27,225	\$ 34,029	\$ 22,802
Total Department Generated Revenue for Fiscal Year	\$ 1,782,826	\$ 1,616,883	\$ 1,728,095
Grant Generated Revenue for Fiscal Year			
Grant / United States Department of Justice Grant	\$ 119,389	\$ 107,224.00	\$ 74,072
Mini-Grant / Traffic	\$ 12,595	\$ -	\$ -
Grant/ Traffic DUI Team (2 Officers)	\$ -	\$ -	\$ 9,264
Grant / HUD (Previous Contract Continued)	\$ 31,005	\$ 31,107.00	\$ 31,107
Grant / School Resource Officer (State)	\$ 69,664	\$ -	\$ -
Grant / School Resource Officer Alt School (Federal)	\$ -	\$ 15,408.00	\$ 34,174
Grant / Criminal Domestic Violence (2 Investigators)		\$ 72,102.00	\$ 111,825
Grant / Child/Elder Abuse Investigator (1 Investigator)	\$ -	\$ -	\$ 67,061
Grant / School Truancy Officer Full Time	\$ -	\$ -	\$ 29,984
Grant / Body Armor Purchase Program	\$ -	\$ -	\$ 22,390
Grant thru School Dist 5 / SRO	\$ 26,841	\$ 40,000.00	\$ -
Grant thru School Dist 5 / Truancy O/T	\$ 21,861	\$ 25,695.00	\$ 20,466
Total Grant Generated Revenue	\$ 281,355	\$ 291,536	\$ 400,343
TOTAL NET REVENUE	\$ 2,064,181	\$ 1,908,419	\$ 2,128,438
-			
In-Kind Contributions for Fiscal Year			
In-Kind Cash / Equipment Contributions	\$ 363,576	\$ 341,164	\$ 403,690
City tow service savings	\$ -	\$ 10,000	\$ -
Off-Duty Police Officer Employment	\$ 306,683	\$ 427,073	\$ 469,175
Reserve Officer / State Constable Program	\$ 94,257	\$ 76,144	\$ 133,084
Jail Work Program	\$ 67,588	\$ 77,172.00	\$ 77,172
State Prisoners Assigned To City Jail	\$ 93,312	\$ 92,520.00	\$ 92,520
TOTAL IN-KIND CONTRIBUTIONS	\$ 925,416	\$ 1,024,073	\$ 1,175,641
TOTAL CONTRIBUTION BY POLICE DEPARTMENT FY01			
	\$ 2,989,597		
TOTAL CONTRIBUTION BY POLICE DEPARTMENT FY02			
	\$ 2,932,492		
TOTAL CONTRIBUTION BY POLICE DEPARTMENT FY03			
	\$ 3,304,079		

The City of Anderson Police Department Fiscal Year 2003 Department Generated Revenue
Appendix

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The City of Anderson Police Department Fiscal Year 2003 In-Kind Contribution
Appendix

IN-KIND CONTRIBUTIONS

	FY 2001	FY 2002	FY 2003
Buck-A-Cup (actual dollars)	\$ 11,765	\$ 4,300	\$ 14,986
Zack's Vending Company (vending machines - actual dollars)	\$ -	\$ 6,221	\$ 5,390
Seized / Confiscated equipment (Computer - 01, electronics - 03)	\$ 1,500	\$ -	\$ 3,620
Seized / Confiscated equipment (3 vehicles - 02, 5 vehicles - 03)	\$ -	\$ 24,000	\$ 49,000
Criminal & Traffic State Fine Assessments	\$ 350,311	\$ 306,643	\$ 330,694
TOTAL IN-KIND CONTRIBUTION - CASH & EQUIPMENT:	\$ 363,576	\$ 341,164	\$ 403,690
TOTAL SAVED BY CITY OPERATION OF TOW SERVICE:	\$ -	\$ 10,000	
OFF-DUTY HOURS PROVIDED BY PRIVATE PAY			
Man-hours provided by 45 officers at approx 12.96 per Week for FY03			
Average hourly rate for new officers: \$11			
Man-hours worked per year: 30,326 (Equivalent to 13.9 full-time officers)			
Value of Man-hours worked per year (30,326 x \$11 rounded)	\$ 226,512	\$ 308,880	\$ 333,586
Benefits provided by city:			
Retirement: 10.3%	\$ 23,331	\$ 31,815	\$ 34,359
Insurance (13.9 f/t x \$256 x 12)	\$ 31,358	\$ 39,629	\$ 42,701
FICA: 7.65%	\$ 17,328	\$ 23,629	\$ 25,519
W/C: 3.6%	\$ 8,154	\$ 11,120	\$ 12,009
TOTAL VALUE OF BENEFITS (unpaid by city)	\$ 80,171	\$ 106,193	\$ 114,589
Clemson Football Bomb Technicians (Average 4 per game)	\$ -	\$ 12,000	\$ 21,000
TOTAL CONTRIBUTION BY OFFICERS ON PRIVATE PAY:	\$ 306,683	\$ 427,073	\$ 469,175
RESERVE OFFICER / STATE CONSTABLE PROGRAM			
R: 5,331 Man Hrs for FY03 (Equal to 2.44 F/T Officers @ 42 Hrs./Wk.)			
S/C: 3,680 Man Hrs for FY03 (Equal to 1.68 F/T Officers @ 42 Hrs./Wk)			
Average hourly rate for cert officers: \$11			
Value of Man-hours worked per year (9011 X \$11 for FY03):	\$ 70,554	\$ 57,299	\$ 99,121
Benefits provided by city:			
Retirement 10.3% of above amount:	\$ 7,267	\$ 5,902	\$ 10,209
Insurance [(2.4 + 1.68) x \$256 x 12] for FY03]	\$ 9,674	\$ 8,909	\$ 12,657
FICA 7.65% of above amount:	\$ 5,397	\$ 4,383	\$ 7,583
W/C 3.6% of above amount:	\$ 2,540	\$ 2,063	\$ 3,568
Documented Operational Expense from Finance Records:	\$ (1,175)	\$ (2,412)	\$ (54)
TOTAL CONT. OF RES. OFF. / STATE CONSTABLE PROGRAM:	\$ 94,257	\$ 76,144	\$ 133,084
IN-HOUSE SERVICES PROVIDED TO CITY (Same as FY02)			
Jail work detail (6 @ 8 hrs/day / 200 days year X \$5.50):	\$ 45,760	\$ 52,800	\$ 52,800
Insurance (6 @ \$256 x 12)	\$ 16,680	\$ 18,432	\$ 18,432
FICA 7.65% of above amount:	\$ 3,501	\$ 4,039	\$ 4,039
W/C 3.6% of above amount:	\$ 1,647	\$ 1,901	\$ 1,901
City Detention Work Contribution	\$ 67,588	\$ 77,172	\$ 77,172
State prisoners assigned to city (3 F/T @ 40 Hrs x \$7.50 x 52)	\$ 46,800	\$ 46,800	\$ 46,800
Overtime on above (3 X 16 X 1.5 X 52 X \$7.50)	\$ 28,080	\$ 28,080	\$ 28,080
Insurance (3 x \$256 x 12)	\$ 10,008	\$ 9,216	\$ 9,216
FICA 7.65% of total salary	\$ 5,728	\$ 5,728	\$ 5,728
W/C 3.6% of total salary	\$ 2,696	\$ 2,696	\$ 2,696
State Prisoner Contribution	\$ 93,312	\$ 92,520	\$ 92,520
TOTAL CONTRIBUTION OF IN-HOUSE SERVICES:	\$ 160,900	\$ 169,692	\$ 169,692
TOTAL \$ VALUE IN-KIND CONTRIBUTION:	\$ 925,416	\$ 1,024,073	\$ 1,175,641

The City of Anderson Police Department Fiscal Year 2003 Major Crimes by Wards
Appendix

<u>Type Crime in Reports</u>	<u>Ward</u>						<u>Totals</u>
	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	
Murder	0	0	1	0	0	0	1
Rape	1	1	2	1	0	1	6
Robbery	3	8	9	6	13	4	43
Aggravated Assault	5	0	21	12	4	3	45
Burglary	14	30	88	66	74	25	297
Larceny-Theft	30	40	45	20	29	43	207
Motor Vehicle Theft	18	18	37	25	10	20	128
Arson	1	0	1	1	0	1	4
Criminal Domestic Violence	38	32	104	36	47	25	282
Child Abuse	3	2	6	6	5	2	24
Elder Abuse	0	0	1	2	0	0	3
TOTAL FOR ZONE/WARD	113	131	315	175	182	124	1040

The City of Anderson Police Department Fiscal Year 2003 Major Crimes by Month
Appendix

<u>Month & Year</u>	<u>Activity (All Crimes in Notebooks)</u>								<u>Total</u>
	<u>Murder</u>	<u>Rape</u>	<u>Robbery</u>	<u>Agg. Assault</u>	<u>Burglary</u>	<u>Larceny-Theft</u>	<u>Motor Vehicle Theft</u>	<u>Arson</u>	
Jul-01	0	1	6	7	29	17	16	2	78
Aug-01	0	1	2	1	22	16	12	0	54
Sep-01	0	1	4	3	35	11	8	0	62
Oct-01	0	0	3	2	33	16	11	0	65
Nov-01	0	0	1	3	18	21	11	0	54
Dec-01	0	0	7	1	35	18	12	1	74
Jan-02	0	1	4	5	16	22	7	0	55
Feb-02	0	0	6	3	22	14	9	0	54
Mar-02	0	0	3	8	20	14	11	0	56
Apr-02	0	0	2	5	14	20	8	0	49
May-02	0	0	2	6	29	22	9	0	68
Jun-02	1	2	3	1	24	15	14	1	61
Total	1	6	43	45	297	206	128	4	<u>730</u>

The City of Anderson Police Department Fiscal Year 2003 Detention Center Data
Appendix

Month	City of Anderson Police Department Detention Center							
	# Meals Served	# Days in Month	Avg. # Meals per Day	Month Meal Cost	Average Meal per Cost	Average Daily Population*	Federal Inmates*	City Inmates*
Jul-02	8,756	31	282.45	11,972.37	1.37	94.15	66.71	27.44
Aug-02	10,027	31	323.45	17,086.42	1.70	107.82	66.39	41.43
Sep-02	9,262	30	308.73	13,324.84	1.44	102.91	67.10	35.81
Oct-02	9,028	31	291.23	12,931.22	1.43	97.08	58.23	38.85
Nov-02	8,119	30	270.63	14,805.45	1.82	90.21	61.13	29.08
Dec-02	8,690	31	280.32	12,210.19	1.41	93.44	63.10	30.34
Jan-03	8,790	31	283.55	15,464.80	1.76	94.52	64.39	30.13
Feb-03	7,357	28	262.75	11,601.52	1.58	87.58	66.63	20.95
Mar-03	8,833	31	284.94	12,457.13	1.41	94.98	65.58	29.40
Apr-03	7,931	30	264.37	11,760.91	1.48	88.12	59.63	28.49
May-03	9,317	31	300.55	16,550.81	1.78	100.18	68.77	31.41
Jun-03	8,239	30	274.63	12,394.74	1.50	91.54	63.13	28.41
Total or Average	104,349	365	285.89	162,560.40	1.56	95.21	64.23	30.98

*Population figures are based upon daily averages.

The City of Anderson Police Department Fiscal Year 2003 Vice / Narcotics Report
Appendix

The following is narcotic department data for July 1, 2002 - June 30, 2003.

Month & Year	Court Cases			Drugs Seized & Street Value					
	Gen Sess	City Crim	City Traf	Marijuana	Crack*	Coke*	Meth*	LSD	Assorted Pills
Jul-02	20	15	1	82.20	20.80	0.00	282.00	0.00	5
Aug-02	14	15	0	18.50	9.40	8.50	0.00	0.00	15
Sep-02	21	19	2	18.00	11.40	1.00	2.50	0.00	5
Oct-02	13	23	2	15.40	34.50	0.30	6.00	0.00	0
Nov-02	17	13	1	12.00	6.00	0.00	0.00	0.00	0
Dec-02	14	23	3	6.70	16.30	0.00	5.00	0.00	12
Jan-03	17	15	4	5.40	34.80	1.00	0.00	0.00	20
Feb-03	13	12	2	65.70	63.20	0.00	5.30	0.00	17
Mar-03	20	26	2	53.80	67.50	3.50	0.00	0.00	0
Apr-03	24	15	6	434.40	9.60	11.70	17.00	0.00	10
May-03	5	15	2	43.45	34.90	0.70	0.00	0.00	6
Jun-03	17	23	11	175.50	20.50	8.40	0.40	0.00	13
Total	195	214	36	931.05	328.9	35.1	318.2	0	103

*Figures are in grams.

Street Value \$74,900.80 \$5,586.30 \$32,890.00 \$3,510.00 \$31,820.00 \$0.00 \$1,094.50

The City of Anderson Police Department Fiscal Year 2003 Vice / Narcotics Report
Appendix

<u>Month & Year</u>	Cash		Equipment seized (List Number of Each Type & Dollar Value)						
			(Please List Seized / Forfeited in Each Block.)						
	<u>Seized</u>	<u>Forfeited</u>	<u>Cars*</u> <u>Seized</u>	<u>Cars*</u> <u>Forfeited</u>	<u>Motor</u> <u>Cycles</u>	<u>Pistols**</u>	<u>Rifles**</u>	<u>Assault</u> <u>Weapons</u>	<u>(Electronics)***</u>
Jul-02	\$4,492.00	\$3,479.00	0	0	1	6	0	0	
Aug-02	\$0.00	\$101.00	1 >	1	0	5	0	0	
Sep-02	\$766.00	\$529.00	0	0	0	3	0	0	
Oct-02	\$150.00	\$2,365.00	0	0	0	6	0	0	
Nov-02	\$0.00	\$3,015.00	3 >	3	0	4	0	0	
Dec-02	\$0.00	\$1,527.00	0	0	0	9	1	0	
Jan-03	\$0.00	\$2,326.00	0	0	0	7	1	0	
Feb-03	\$0.00	\$2,909.00	0	0	0	7	1	0	
Mar-03	\$855.00	\$1,438.00	0	0	0	2	1	0	
Apr-03	\$0.00	\$4,484.00	0	0	0	5	1	0	\$3,620
May-03	\$0.00	\$629.00	1 >	1	0	3	0	0	
Jun-03	\$4,290.45	\$0.00	0	0	0	11	1	0	
Total	\$10,553.45	\$22,802.00	5 >	5	1	68	6	0	

Approximate Value (Eq) \$66,870.00 * > \$43,000.00 \$6,000.00 \$13,200.00 \$1,050.00 \$0.00 \$3,620.00

*All cars that were seized were subsequently forfeited.

**All weapons that were seized by the Vice-Narcotics Unit were kept by the Police Department.

***Electronics: Computer system, \$1,410; cameras, \$1,500; electronic scales, DVD player, & Blank VHS tapes. \$710.

The City of Anderson Police Department Fiscal Year 2003 Grants Active During FY03
Appendix

Project	Period		Award		AWARD BUDGET	Filed FY03		Grantor Payments		Funds Applied Toward FY03 Budget
	Start	End	Grantor	City		Grantor	City	Received	Outstanding 07/01/03	
2 CDV Invs.	7/1/2002	6/30/2003	113,772	37,924	151,696	111,825	37,271	104,225	7,600	111,825
1 Child / Elder Inv.	7/1/2002	6/30/2003	67,061	22,353	89,414	67,061	28,825	64,886	2,175	67,061
62 Body Armor	11/25/2002	5/31/2003	21,390	7,130	28,520	21,390	7,079	0	21,390	21,390
62 Body Armor	11/25/2002	5/31/2003	1,000	0	0	1,000	0	1,000	0	1,000
2 Alcohol Countermeasures Traffic Officers	5/5/2003	9/30/2003	73,563	8,174	81,737	9,264	1,029	2,863	6,401	9,264
1 SRO Alternative School	9/1/2001	8/31/2004	120,661	0	120,661	34,174.13	0	26,212.04	7,962.09	34,174.13
Block Grant	10/1/2002	9/30/2004	74,072	8,230	82,302	74,072	0	74,072	0.00	74,072.00
1 Truancy Officer	10/1/2002	8/31/2003	49,647.80	0	49,647.80	29,983.71	0	26,789.59	3,194.12	29,983.71
1 Anderson Housing Authority Housing Officer	7/1/2002	6/30/2003	31,800	0	31,800	31800	0	31,800	0.00	31,800.00
S/D 5 Overtime for Truancy	7/1/2002	6/30/2003	20,466	1,979.72	22,445.72	20466	1,980	20,466	0.00	20,466.00
TOTALS			573,433	85,791	658,224	401,036	76,184	352,314	48,722	401,036

*Note: The above figures are based upon actual awards, actual billings to the funding sources, and payments received. The reimbursements which occurred late in the fiscal year may have been posted on the following years financial books and therefore the actual audited amounts from the Finance Department may differ from the above listed figures.

The City of Anderson Police Department Fiscal Year 2003 Grants Active During FY03
Appendix